On-line access to contract ordering information, terms and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA Advantage!®, a menu-driven database system. The INTERNET address GSA Advantage!® is: GSAAAdvantage.gov.

SCHEDULE TITLE: Multiple Award Schedule

Industrial Group: Professional Services

BUSINESS SIZE: Small, Disadvantaged, Veteran Owned, Service-Disabled Business

CONTRACT NUMBER: 47QRAA18D0049

CONTRACT PERIOD: February 02, 2018 – February 01, 2023

For more information on ordering from Federal Supply Schedules go to the GSA Schedules page at gsa.gov

CONTRACTOR:

Protection Strategies Incorporated
9717 Cogdill Road, Suite 101
Knoxville, TN 37932
Phone: (865) 294-5101
General Fax: (865) 342-7221
Website: www.protectionsi.com

CONTRACTOR’S ADMINISTRATION POC:

Regan Baltasar
9717 Cogdill Road, Suite 101
Knoxville, TN 37932
Phone: (865) 294-5101 General
Fax: (865) 342-7221
Email: rbaltasar@protectionsi.com

Current as of modification PA-0014 dated March 11, 2022
CUSTOMER INFORMATION:

1a. AWARDED SPECIAL ITEM NUMBERS (SINs):

<table>
<thead>
<tr>
<th>SIN</th>
<th>Recovery</th>
<th>SIN Description</th>
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<tbody>
<tr>
<td>541330ENG</td>
<td>541330ENGRC</td>
<td>Strategic Planning for Technology Programs / Activities</td>
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<tr>
<td>541611</td>
<td>541611RC</td>
<td>Management and Financial Consulting, Acquisition and Grants Management Support, and Business Program and Project Management Services</td>
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<tr>
<td>541715</td>
<td>541715RC</td>
<td>Engineering Research and Development and Strategic Planning</td>
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<td>OLM</td>
<td>OLMRC</td>
<td>Order Level Materials</td>
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</table>

1b. LOWEST PRICED MODEL NUMBER AND PRICE FOR EACH SIN: See Pricing Page 4

1c. HOURLY RATES: See Pricing Page 4

2. MAXIMUM ORDER GUIDELINE:

541330ENG, 541611, 541715: $1,000,000.00

OLM: $250,000.00

3. MINIMUM ORDER LIMITATION: $100.00

4. GEOGRAPHIC COVERAGE: Domestic

5. PRODUCTION POINT: Same as company address.

6. DISCOUNT FROM LIST PRICES OR STATEMENT OF NET PRICE:

All prices listed are shown NET of discount.

7. QUANTITY DISCOUNTS: None Offered.

8. PROMPT PAYMENT TERMS: Net 30 Days. Information for Ordering Offices: Prompt payment terms cannot be negotiated out of the contractual agreement in exchange for other concessions

9. FOREIGN ITEMS: None

10a. TIME OF DELIVERY: Shall be specified in each Delivery Order/TaskOrder.
10b. **EXPEDITED DELIVERY:** Consult with Contractor

10c. **OVERNIGHT DELIVERY:** Consult with Contractor

10d. **URGENT REQUIREMENTS:** Consult with Contractor

11. **FOB POINT:** Destination

12a. **ORDERING ADDRESS:** Same as Contractor

12b. **ORDERING PROCEDURES:** For supplies and services, the ordering procedures, information on Blanket Purchase Agreements (BPAs) are found in Federal Acquisition Regulation (FAR) 8.405-3.

13. **PAYMENT ADDRESS:** Same as Contractor

14. **WARRANTY PROVISIONS:** Not applicable

15. **EXPORT PACKING CHARGES:** Not applicable

16. **TERMS AND CONDITIONS OF RENTAL:** Not applicable

17. **TERMS AND CONDITIONS OF INSTALLATION:** Not applicable

18. **TERMS AND CONDITIONS OF REPAIR PARTS:** Not applicable

18a. **TERMS AND CONDITIONS FOR ANY OTHER SERVICES:** Not applicable

19. **LIST OF SERVICE AND DISTRIBUTION POINTS:** Not applicable

20. **LIST OF PARTICIPATING DEALERS:** Not applicable

21. **PREVENTATIVE MAINTENANCE:** Not applicable

22a. **SPECIAL ATTRIBUTES:** Not applicable

22b. **SECTION 508:** Not applicable

23. **UNIQUE ENTITY IDENTIFIER (UEI) NUMBER:** 04-0773264

24. **NOTIFICATION REGARDING REGISTRATION IN SAM DATABASE:** Registered
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<tr>
<th>LABOR CATEGORY</th>
<th>HOURLY RATE 2/2/18 – 2/1/19</th>
<th>HOURLY RATE 2/2/19 – 2/1/20</th>
<th>HOURLY RATE 2/2/20 – 2/1/21</th>
<th>HOURLY RATE 2/2/21 – 2/1/22</th>
<th>HOURLY RATE 2/2/22 – 2/1/23</th>
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<tr>
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### SCLS Matrix (Washington DC)

<table>
<thead>
<tr>
<th>SCA Eligible Contract Labor Category</th>
<th>WD Number</th>
<th>SCA Equivalent Code - Title</th>
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</thead>
<tbody>
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<td>01113 General Clerk III</td>
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<tr>
<td>Technical Writer/Editor</td>
<td>15-4281</td>
<td>30461 Technical Writer I</td>
</tr>
<tr>
<td>Sr. Training Specialist</td>
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<td>15095 Technical Instructor/Course Developer</td>
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</tbody>
</table>

### SCLS Matrix (New Mexico)

<table>
<thead>
<tr>
<th>SCA Eligible Contract Labor Category</th>
<th>WD Number</th>
<th>SCA Equivalent Code - Title</th>
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<tbody>
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<td>Administrative Support</td>
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<td>01113 General Clerk III</td>
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<td>Technical Writer/Editor</td>
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<td>30461 Technical Writer I</td>
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<tr>
<td>Sr. Training Specialist</td>
<td>15-5443</td>
<td>15095 Technical Instructor/Course Developer</td>
</tr>
</tbody>
</table>
Labor Category Descriptions

PROGRAM MANAGER

Duties. Program Managers are experts in the business areas for which they are responsible. In addition, they are experts in various business and organization management disciplines such as finance, marketing, operations, sales, and human resources management. Furthermore, Program Managers are educated and experienced with traditional and innovative strategic planning techniques to ensure that clients receive the most efficient and effective service possible. The Program Manager plays a critical role in client interaction and team leadership.

Qualifications and Education. The Program Manager possesses a Bachelor's degree in business, operations management, accounting, communications or psychology as well as a minimum of 10 years of specialized experience in the business area of responsibility. The Program Manager also has significant business and information systems experience as well as several years of executive-level experience. Must be able to obtain and maintain a Secret or Top Secret clearance if required.

PROJECT MANAGER

Duties. The Project Manager coordinates site project work flows, quality assessments, organizational assessments, and performance assessments. The Project Manager is a uniquely talented and experienced individual with knowledge of background screening and suitability checks.

Qualifications and Education. The Project Manager possesses a Bachelor's degree in business, operations management, psychology or communications as well as a minimum of eight years of relevant work experience. The Project Manager plays a primary role in client interaction, project management, metrics definition, project charter, and team leadership and can be an expert in a variety of process improvement subject fields depending upon client requirements. The unique combination of skills possessed by the Project Manager is used to assure an end-to-end process system. This Project Manager is capable of evaluating, designing,
and deploying effective and efficient systems leveraging the principles of organizational effectiveness into a system of people, processes, and technologies that promote effective and proactive management of the organization. Must be able to obtain and maintain a Secret or Top Secret clearance if required.

**PRINCIPAL CONSULTANT III**

**Duties.** The Principal Consultant III conducts systems analysis, organizational analysis, and performance analysis. Designs and administers “systems” analysis projects addressing end-to-end, top-to-bottom systems including the customers, inputs, processes, people, technologies, outputs, and customers of the system. The Principal Consultant III implements complex organizational change which addresses strategic, structural, process and behavioral factors. Develops data collection plans, conducts surveys and data collection missions, organizational assessments, cultural change programs and business process improvement recommendations. The Principal Consultant III assists governmental agencies in implementing the Government Performance and Results Act in strategic planning and the executive order directed toward labor management partnerships.

**Qualifications and Education.** The Principal Consultant III must have experience in cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, metrics design, organizational assessment, organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio management, quality assurance, quality control, statistical analysis, statistical quality control and survey services. The Principal Consultant III must have a Master’s degree in business, engineering, sciences, computer science, mathematics, or economics and 10 years of relevant experience, or an equivalent combination of education and experience.

**PRINCIPAL CONSULTANT II**

**Duties.** The Principal Consultant II designs and administers “systems” analysis projects by conducting end-to-end, top-to-bottom reviews. Must analyze all current and proposed systems.
to include customer inputs, process reviews, proposed technologies, and desired performance requirements of the system. Implements complex organizational change addressing strategic, structural, process, and behavioral factors. Develops data collection plans, conducts surveys and data collection missions, organizational assessments, cultural change programs and business process improvement recommendations. The Principal Consultant II has experience with the following: cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, metrics design, organizational assessment, organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio management, quality assurance, quality control, statistical analysis, statistical quality control and survey services.

Qualifications and Education. The Principal Consultant II must have experience in cost analysis, cost management, data analysis, and data transformation. Individual must have conducted metrics design, organizational assessments, organizational evaluations, performance assessment, process improvement, quality assurance, statistical analysis, and survey services. The Principal Consultant II must have a Bachelor's degree in business, engineering, sciences, computer science, mathematics, or economics and 8 years of relevant experience, or an equivalent combination of education and experience.

PRINCIPAL CONSULTANT I

Duties. The Principal Consultant I reviews “systems” analysis projects, conducts customer reviews, and provides recommendations for system development, processes, and new technologies. The Principal Consultant I reviews organizational change matrices which address strategic business processes. Conducts data collection surveys and assessments, and reviews business process improvement recommendations. The Principal Consultant I has experience with the following: cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, metrics design, organizational assessment, organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio
management, quality assurance, quality control, statistical analysis, statistical quality control and survey services.

Qualifications and Education. The Principal Consultant I must have experience in cost analysis, data analysis, process evaluation, quality control, survey methodologies, and organizational assessments. Must have a Bachelor’s degree in business, engineering, sciences, computer science, mathematics, or economics and 5 years of relevant experience, or an equivalent combination of education and experience.

SENIOR CONSULTANT II

Duties. The Senior Consultant II coordinates, develops, and designs reviews, quality assessments, organizational assessments, and performance assessments. Develops and reviews supply chain management policies, designs business process improvement systems, and recommends new technologies for organizational management. The Senior Consultant II conducts end-to-end process reviews for various business and organization management disciplines such as finance, marketing, operations, sales, and human resources management.

Qualifications and Education. The Senior Consultant II must have experience in client interaction, project management, metrics definition, and team leadership, and be capable of evaluating, designing, and deploying effective and efficient systems for organizational effectiveness, promoting effective organizational management. Requires a Bachelor’s degree in business, operations management, psychology or communications, and 8 years of experience in business and information systems experience or the equivalent combination of education and experience.

SENIOR FUNCTIONAL ANALYST

Duties. The Senior Functional Analyst provides quality consulting, benchmarking, and business process management. The Senior Functional Analyst is a professional in multiple quality and operations excellence methodologies. The Senior Functional Analyst leads consulting teams and works closely with the customer at a managerial and tactical level. Assists with identifying candidates for outsourcing and privatization while refocusing on core mission
objectives. The Senior Functional Analyst often plays a major role in starting projects and acts in an oversight and communications position as a project progresses.

**Qualifications and Education.** The Senior Functional Analyst must have experience in cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, metrics design, organizational assessment, organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio management, quality assurance, quality control, statistical analysis, statistical quality control and survey services. The Senior Functional Analyst must have a Bachelor of Science degree in business, operations management, accounting or psychology, as well as a minimum of 7 years of business and information systems experience or an equivalent combination of education and experience.

**FUNCTIONAL ANALYST**

**Duties.** The Functional Analyst provides quality consulting, benchmarking, and business process management. The Functional Analyst is a professional in multiple quality and operations excellence methodologies. The Functional Analyst leads consulting teams and works closely with the customer at a managerial and tactical level. Assists with identifying candidates for outsourcing and privatization while refocusing on core mission objectives. The Functional Analyst often plays a major role in starting projects and acts in an oversight and communications position as a project progresses.

**Qualifications and Education.** The Functional Analyst must have experience in cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, metrics design, organizational assessment, organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio management, quality assurance, quality control, statistical analysis, statistical quality control and survey services. The Functional Analyst must have a Bachelor of Science degree in business, operations management, accounting or psychology, as well as a minimum of 3 years of
business and information systems experience or an equivalent combination of education and experience.

PRINCIPAL INFORMATION SYSTEMS ENGINEER II

**Duties.** The Principal Information Systems Engineer II conducts process engineering, process management, and business process re-engineering activities. The Principal Information Systems Engineer II is a highly trained process expert with more than five years of experience in process engineering methodologies in numerous environments. The Principal Information Systems Engineer II must be well versed in the use and implementation of various process engineering technologies such as statistical analysis tools, surveying, simulation, and business process management (BPM) platforms. This person assists with identifying candidates for outsourcing and privatization while refocusing on core mission objectives. The Principle Information Systems Engineer II provides a lead role at the task level, assuring that analysis, design, and improvement tasks are conducted using the best methods in a timely fashion.

**Qualifications and Education.** The Principal Information Systems Engineer II must have experience in organizational assessment, organizational evaluation, performance analysis, performance evaluation, performance management, process automation, process engineering, process improvement, process management, process portfolio management, quality consulting, quality control, quality function deployment, quality improvement, and simulation. The Principle Information Systems Engineer II must have a Bachelor of Science degree in business, operations management, information systems or accounting, as well as a minimum of five years of business and information systems experience or an equivalent combination of education and experience.

PRINCIPAL ENGINEER

**Duties.** The Principal Engineer is responsible for process engineering, process management, and business process re-engineering. The Principal Engineer is a highly trained process expert with more than five years of experience in process engineering methodologies in numerous environments. The Principal Engineer is also versed in use and implementation of various
process engineering technologies such as statistical analysis tools, surveying, simulation, and business process management (BPM) platforms. The Principal Engineer assists with identifying candidates for outsourcing and privatization while refocusing on core mission objectives. The Principle Engineer provides a lead role at the task level, assuring that analysis, design, and improvement tasks are conducted using the best methods and in a timely fashion.

**Qualifications and Education.** The Principal Engineer has a Bachelor of Science degree in business, operations management, information systems or accounting, as well as a minimum of five years of business and information systems experience or an equivalent combination of education and experience. Some of the activities performed include organizational assessment, organizational evaluation, performance analysis, performance evaluation, performance management, process automation, process engineering, process improvement, process management, process portfolio management, quality consulting, quality control, quality function deployment, quality improvement and simulation.

**SENIOR SYSTEMS ANALYST**

**Duties.** The Senior Systems Analyst conducts systems analysis, organizational analysis, and performance analysis. The Senior Systems Analyst designs and administers “systems” analysis projects addressing end-to-end, top-to-bottom systems including the customers, inputs, processes, people, technologies, outputs, and customers of the system. The Senior Systems Analyst implements complex organizational change which addresses strategic, structural, process and behavioral factors. The Senior Systems Analyst develops data collection plans, conducts surveys and data collection missions, organizational assessments, cultural change programs and business process improvement recommendations. Assists governmental agencies in implementing the Government Performance and Results Act in strategic planning and the executive order directed toward labor management partnerships.

**Qualifications and Education.** The Senior Systems Analyst must have experience in cost analysis, cost estimating, cost management, customer satisfaction analysis, data analysis, data transformation, defect analysis, defect reduction, evaluation, IV&V, organizational assessment,
organizational evaluation, performance analysis, performance assessment, process engineering, process improvement, process portfolio management, quality assurance, quality control, statistical analysis, statistical quality control, survey services, and TQM. The Senior Systems Analyst must have a Bachelor's degree in business, engineering, sciences, computer science, mathematics, or economics, and five years of relevant experience, or an equivalent combination of education and experience.

**SENIOR SECURITY SPECIALIST**

**Duties.** The Senior Security Specialist must possess a high degree of functional knowledge in particular areas of business and operations. Areas of expertise may include finance, procurement, human resources management, information technology, education, physics, chemistry, international politics, and military science. The Senior Security Specialist works as an integral part of the consulting team, providing insights into methods and best practices while ensuring that solutions are tempered by their perspective.

**Qualifications and Education.** The Senior Security Specialist must have a Master’s degree in Psychology, Physics, Chemistry, International Studies, Civil Engineering, or Mechanical Engineering, and approximately 10 years of experience or an appropriate combination of education and experience. The Senior Security Specialist must be recognized as an expert in the related field. Relative experience in the field will be well above average in both duration and responsibility.

**SECURITY SPECIALIST**

**Duties.** The Security Specialist must have a high degree of functional knowledge in particular areas of business and operations. Areas of expertise may include finance, procurement, human resources management, information technology, education, physics, chemistry, international politics and military science. The Security Specialist works as an integral part of the consulting team, providing insights into methods and best practices while ensuring that solutions are tempered by their perspective.
Qualifications and Education. The Security Specialist must have a Bachelor of Science degree in Psychology, Physics, Chemistry, International Studies, Civil Engineering, or Mechanical Engineering, and approximately 10 years of experience or an appropriate combination of education and experience.

**JUNIOR SECURITY SPECIALIST**

Duties. The Junior Security Specialist possesses a high degree of functional knowledge in particular areas of business and operations. Areas of expertise may include areas such as finance, procurement, human resources management, information technology, education, physics, chemistry, international politics and military science. The Junior Security Specialist works as an integral part of the consulting team, providing insights into methods and best practices while ensuring that solutions are tempered by their perspective.

Qualifications and Education. The Junior Security Specialist must have a Bachelor of Science degree in Psychology, Physics, Chemistry, International Studies, Civil Engineering, or Mechanical Engineering, and approximately 2 years of experience, or an appropriate combination of education and experience.

**SENIOR TRAINING SPECIALIST**

Duties. The Senior Training Specialist evaluates organizational requirements, conducts analyses of personnel, policy and procedures to determine the most appropriate approach to process improvement and refinement. The Senior Training Specialist prepares studies and analyses for presentation to senior program personnel, defining requirements and process improvement requirements.

Qualifications and Education. The Senior Training Specialist must have an undergraduate degree in arts or science and two years of relevant experience, or an equivalent combination of education and experience.

**TECHNICAL WRITER/EDITOR**

Duties. The Technical Writer/Editor collects technical data and information, and prepares
customized reports, technical documentation, training materials, presentation materials, process flow charts, procedural data, and meeting/briefing agendas, minutes, and action items. The Technical Writer/Editor provides editorial and quality assurance support for documents, data, training materials, and reports generated to support client engagements.

**Qualifications and Education.** The Technical Writer/Editor must have an undergraduate degree in arts or science and two years of relevant experience, or an equivalent combination of education and experience.

**ADMINISTRATIVE SUPPORT**

**Duties.** The Administrative Support person assesses organizational requirements and coordinates the development of solutions. Assists in the preparation of presentation of process improvement solutions and supports the development of high level presentations.

**Qualifications and Education.** The Administrative Support individual needs to have a high school diploma and a minimum of three years of experience (or an appropriate combination of education and experience) in office administration and developing graphic/artistic presentations for publications and documents (preferably technical documentation). At a minimum, one year of specialized experience using commercial automated word processing, graphics systems, and desktop publishing systems is required. Must have demonstrated ability to work independently or under only general direction.
Corporate Profile

Protection Strategies Incorporated (PSI) is a national security and service provider located in Knoxville, Tennessee. PSI is a recipient of the Multiple Award Schedule Contract #GS-10F-0369M. PSI holds a facility clearance; Cage Code 1JF37. PSI currently provides Risk Management, National Security Consulting, and Personnel Security Support and Security and Administrative Support Services to various Federal, State and local government agencies, and to several large corporations worldwide.

PSI is a highly respected security management and support services contractor. PSI’s founders have been successfully supporting national security programs for a combined total of over 100 years. On every project, PSI management ensures outstanding results through a constant evaluation process that helps to maximize productivity while minimizing errors and costs. Collaborating with a client, PSI applies robust management and business process analysis techniques to help identify a client’s needs. PSI then crafts a comprehensive solution unique to each client’s needs to ensure mission accomplishment in timely and cost-effective manner.
Our Mission

PSI is committed to becoming the leading provider of national and international security needs with our unprecedented commitment to delivering the **Highest Standards of Quality Services** by adhering to the following principles:

- **PSI** offers exceptional support services at low competitive rates on a wide range of security disciplines; resulting in some of the industry's most competitive rates and comprehensive programs;

- **PSI** retains the security industry's most respected subject matter experts through an established working environment that nurtures creativity and innovation among its employees; encourages promotion from within; offers comprehensive, competitive benefits; resulting in an outstanding rate of employee retention;

- **PSI** carefully ensures the recruitment of a highly qualified diverse staff, to include women and minorities; requires all technical staff to maintain a top level federal security clearance (relative to specific contract requirements); and provides seasoned professionals in all security disciplines to our customers.
**Competitive Advantage**

**PSI** employs a staff of highly skilled, seasoned security experts. Each professional staff member possesses an impressive background in safeguards and security, protective force services, project management, and security operations management. **PSI's** core corporate staff has over 100 years of combined national level security services experience performing personnel security background investigations and adjudications; chemical/biological countermeasures, weapons of mass destruction, and emergency/contingency planning; analyzing risks, assessing areas of vulnerability, and advising necessary actions to both government and commercial clients.

**PSI's** operations personnel are experienced professionals at providing accurate information quickly, maintaining privacy, security and confidentiality at all times. **PSI** staff has extensive experience and is highly regarded in the area of assessing and ensuring compliance expertise with local, State and Federal regulations. Our corps of security experts are veterans with years of experience with the Department of Defense, Department of State, and the Department of Energy. All **PSI** technical personnel hold a DOE 'Q' security clearance and/or a DOD "Top Secret" security clearance. Our subject matter experts have conducted airport, seaport, and rail station assessments, other critical transportation node vulnerability assessments, and validation of readiness through "credible adversary" performance testing, both nationally and abroad. **PSI** offers an exceptional "adversary perspective", which is unique and complements the traditional protection program methodologies. Historically, security planners identify what constitutes their "core assets" and then designs its security in layers outward from those assets. **PSI's** "Credible Adversary Specialists" identify targets that are the most attractive to a variety of diverse adversary sets, establish potential adversary paths and penetration techniques likeliest to be used, and outline security measures and actions that will reduce or eliminate the risk of adversary success to acceptable limits.
This "outside the box" approach is not designed to replace traditional security planning, but provides an additional tool that can be utilized to increase the success of the overall protection program planning effort.

**PSI** has successfully applied this technique in overseas security risk assessments for government and commercial industries, airport and nuclear facility vulnerability assessments, security systems requirements assessments, "live" adversary penetration-of-systems performance tests, and in "tabletop" scenarios.

**PSI** specializes in providing integrated, multi-disciplinary security services to Government and commercial clients. **PSI** has participated in the development and validation of Continuity of Operations Plans (COOP) for various government agencies. **PSI** is widely recognized for comprehensive protection programs that integrate physical, technical, information, operations, personnel, computer, and communications security disciplines. In planning, implementing, or evaluating protection programs, **PSI** uses threat and vulnerability modeling methodologies, cost-benefit analysis, and other risk management tools to optimize cost effectiveness. **PSI** has extensive experience in developing threat models for physical and cyber terrorist threats, terrorists using weapons of mass destruction, technical attacks, and operations security (OPSEC) vulnerability assessments. **PSI** personnel have developed, assisted in and assessed large scale, multi-agency emergency management exercises. These exercises have included scenarios involving weapons of mass destruction in forms ranging from improvised explosive radiological devices to full scale nuclear attacks.

**PSI** also provides technical security services as a part of an integrated information assurance program. This includes identification and characterization of methods of compromising infrastructure system components and identifying successful attacks. As part of this activity, **PSI** is responsible for identifying vulnerabilities and attack signatures.
PSI's proven expertise in all areas of security, safety and other related fields provides clients a convenient, comprehensive approach to addressing all their security services needs.

**Specialized Experience**

In response to the terrorist attacks of September 11th, 2001, the Center for Chemical Process Safety (CCPS) determined that there was an urgent need for the chemical industry to review its infrastructure and identify and mitigate potential vulnerabilities. PSI assisted the CCPS in developing a uniform, effective, and common vulnerability assessment methodology.

**PSI** was selected because of our extensive background in national level vulnerability assessment methodologies and risk management programs dealing with terrorism, terrorist capabilities, and weapons of mass destruction. As a result, the CCPS developed a new guidelines book (co-authored by **PSI** staff), titled: *Guidelines for Managing and Analyzing the Security Vulnerabilities of Fixed Chemical Sites*.

**PSI** personnel are certified to conduct Vulnerability and Risk Assessments for designated critical infrastructure facilities. **PSI**'s security professionals are certified in the Community Vulnerability Assessment Methodology (CVAMSM) developed by Sandia National Laboratory. **PSI** staff uses CVAM as a systematic process to assist communities in assessing threat, prioritizing targets, identifying consequences, assessing completeness and effectiveness of security systems, and to provide decision makers with the information necessary to make informed decisions on effective use of resources to address vulnerabilities and mitigate risks.
Key components of an assessment include:

- Identifying threats and critical facilities;
- Determining how facilities are vulnerable to identified threats;
- Developing methods to protect identified facility vulnerabilities;
- Providing mitigation strategies, security system designs, and security enhancement planning.
- Sandia National Laboratory Certifications for Vulnerability and Risk Assessments:
  - Community Vulnerability Assessment Methodology (CVAMSM) Risk Assessment Methodology - Water (RAM-W)
  - Risk Assessment Methodology - Dams (RAM-D) Risk Assessment Methodology - Transit (RAM-T)

In summary, our collective corporate experience, coupled with our past performance record, contract security knowledge, and our continuing relationships and contacts within the security field, provide us with a formidable history in the security services and law enforcement industry.
Safeguards & Security and Emergency Planning

- National Security Policy Analysis and Development
- Protection Program Planning and Management
- Vulnerability and Risk Assessment
- Physical Security Systems Design/Assessment
- Protection System Performance Testing
- Personnel Security Administration & Adjudication
- Threat Assessments, Operations Security, and Counterintelligence
- Nuclear Material Control and Accountability (MC&A)
- Property Protection, Control, Accountability
- Oversight Audits, Surveys, Inspections
- Exercise Planning, Conduct and Assessment
- Continuity of Operations
- Continuity of Government
- Intelligence and Counterintelligence Support

Critical Infrastructure Protection & Information Assurance

- Threat Analysis
- Vulnerability Assessments
- Pathway Analysis & Remediation Plans
- Mission Essential Processes Definition
- Mitigation Strategies to Deter Successful Infrastructure Attacks
- Minimum Essential Infrastructure Assessment
- Response and Reconstruction Plans in the Event of a Successful Infrastructure Attack

Protective Force Operations & Special Services Support

- Protective Force Management
- Security Staffing and Development
- Security Force Planning and Training
- Alarm Station Monitoring
- Incident Reporting
- Credible Adversary Perspective Analysis
- Special Protection and Recovery Operations
- Business Process Analysis
- Industrial Security
- Facilities Security
- Counterterrorism
- Special Operations
SINS/NAICS CODES

541330ENG – Engineering Services

541611 – Management and Financial Consulting, Acquisition and Grants Management Support, and Business Program and Project Management Services

541715 – Engineering Research and Development and Strategic Planning

561612 – Protective Service Occupations (Primary)

CERTIFICATIONS

GSA Federal Supply Schedule Contracts:

Contract Number 47QRAA18D0049

Contract Number GS-07F-0442N

Contract Number GS-02F-0067T

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CLIENTS

Department of Energy
Department of State
United States Coast Guard
Department of Defense
Health & Human Services
Dept. of Homeland Security
Defense Logistics Agency
Dept. of Veterans Affairs
Department of Transportation
Food and Drug Administration
Bureau of the Census
NASA
National Nuclear Security Administration
Department of Justice
Environmental Protection Agency
National Credit Union Administration
Tennessee Valley Authority
Department of the Interior
United States Geological Survey