On-line access to contract ordering information, terms and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA Advantage! ®, a menu-driven database system. The INTERNET address GSA Advantage! ® is: GSAAAdvantage.gov.

GSA Multiple Award Schedule (MAS)

Large Category: Professional Services

PSC Codes: R425, R408

Contract Number: 47QRAA22D008J

Pricelist Current as of PA-0002 effective April 26, 2022

For more information on ordering from Federal Supply Schedules go to the GSA Schedules page at GSA.gov.

Contract Period: April 18, 2022 – April 17, 2027

Arbor Research Collaborative for Health
3700 Earhart Road,
Ann Arbor, MI 48105

Contract Administrator:
Paul J. Waltner, Esq.
Tel: 734-665-4108 Ext 9970
paul.waltner@arborresearch.org

Business Size: Other than Small Business
CUSTOMER INFORMATION:
1a. Awarded Special Item Numbers

<table>
<thead>
<tr>
<th>SIN</th>
<th>Description</th>
<th>Large Category</th>
<th>Subcategory</th>
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<tr>
<td>541715</td>
<td>Engineering Research and Development and Strategic Planning</td>
<td>Professional Services</td>
<td>Technical and Engineering Services (Non IT)</td>
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<tr>
<td>541611</td>
<td>Management and Financial Consulting, Acquisition and Grants Management Support, and Business Program and Project Mgmt. Services</td>
<td>Professional Services</td>
<td>Business Administrative Services</td>
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</table>

1b. Lowest priced Labor Category: Project Support $49.30 (Inclusive of IFF)

1c. Labor Category Descriptions: Full Labor Category Descriptions begin on Page 4

2. Maximum Order Threshold: $1,000,000

3. Minimum Order: $100


5. Point of Production:
   Arbor Research Collaborative for Health
   3700 Earhart Road,
   Ann Arbor, MI 48105

6. Discount from List Prices: All prices listed are net prices.

7. Quantity Discounts: None

8. Prompt Payment Terms: Net 30 days. Information for Ordering Offices: Prompt payment terms cannot be negotiated out of the contractual agreement in exchange for other concessions.


10a. Time of Delivery: Specified in each task order.

10b. Expedited Delivery: To be specified for each task order.

10c. Overnight and 2-Day Delivery: Not applicable.

10d. Urgent Requirements: Not Applicable.

11. F.O.B. Points(s): Destination.
12a. Ordering Address:
Arbor Research Collaborative for Health
3700 Earhart Road,
Ann Arbor, MI 48105

12b. Ordering Procedures: For supplies and services, the ordering procedures, information on Blanket Purchase Agreements (BPAs) are found in Federal Acquisition Regulation (FAR) 8.405-3.

13. Payment Address is as Follows:
Arbor Research Collaborative for Health
3700 Earhart Road,
Ann Arbor, MI 48105

14. Warranty Provision: Not applicable.

15. Export Packing Charges: Not applicable.

16. Terms and Conditions of Rental, Maintenance, and Repair: Not applicable.

17. Terms and Conditions of Installation: Not applicable.

18a. Terms and Conditions of Repair Parts Indicating Date of Parts Price List and Any Discounts from List Prices: Not applicable.

18b. Terms and Conditions for Any Other Services: Not applicable.

19. List of Service and Distribution Points: Not applicable.

20. List of Participating Dealers: Not applicable.

21. Preventive Maintenance: Not applicable.

22a. Special Attributes: Not applicable.

23b. Section 508: If applicable, Section 508 compliance information on Electronic and Information Technology (EIT) supplies and services will be addressed on a task order basis. The EIT standards can be found at www.Section508.gov. N/A

24. Unique Entity Identifier (UEI) Number: MWR4N7R8FYR3

25. Notification regarding registration in The System for Award Management: Arbor Research Collaborative for Health is registered in SAM.
Technical Editor
Oversee the editing and submission of manuscripts to peer-reviewed journals. Coordinate manuscript development and revision among a number of authors, ensuring adherence to timelines. Prepare graphics, conduct literature reviews, and design project-specific Word templates. Ensures the quality of written materials through copyediting, proofreading, and the creation of style guides.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 4
Equivalency/Substitution: Accept up (Masters + 2); No down

Senior Technical Editor
Oversee the editing and submission of manuscripts to peer-reviewed journals. Coordinate manuscript development and revision among a number of authors, ensuring adherence to timelines. Prepare graphics, conduct literature reviews, and design project-specific Word templates. Ensures the quality of written materials through copyediting, proofreading, and the creation of style guides. Oversee the editing of abstracts, and contract-mandated reports. Ensure required reports are Section 508 compliant. Use reference management software such as EndNote and Word.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 7
Equivalency/Substitution: Accept up (Masters + 2); No down

Project Support
Understand deliverables, task schedules, work plans, and estimated budget. Monitor team progress on assigned tasks. Coordinate internal and external meetings, including conference calls and conferences, including running calls, sending agendas, and taking minutes. Circulate action items and materials before/after meeting as appropriate. Perform administrative duties for the project, such as filing, copying, and shipping.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 0
Equivalency/Substitution: Accept down (Associate's + 2); Accept up (Masters + 0)

Senior Project Support
Understand deliverables, task schedules, work plans, and estimated budget. Monitor team progress on assigned tasks. Coordinate internal and external meetings, including conference calls and conferences, including running calls, sending agendas, and taking minutes. Circulate action items and materials before/after meeting as appropriate. Perform administrative duties for the project, such as filing, copying, and shipping.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 2
Equivalency/Substitution: Accept down (Associate's + 4); Accept up (Masters + 0)
Project Coordinator
Manage project support team assignments, including setting deadlines, assigning responsibilities, and monitoring progress of project support team, and coordinate project team tasks. Assist with the development, monitoring, and tracking of project timelines. Assist the Project Manager with overall management/support of comprehensive project staff internally.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 4
Equivalency/Substitution: Accept down (Associate’s + 6); Accept up (Masters + 2)

Senior Project Coordinator
Manage project support team assignments, including set deadlines, assign responsibilities, and monitor progress of project support team, and coordinate project team tasks, and interdependencies with other project groups. Assist with the development, monitoring, and tracking of project timelines, proactively suggesting solutions to anticipated or identified issues to project leadership. Assist Project Manager with overall management/support of comprehensive project staff, both internally and externally. Provide support for contract development with funder and facilitate vendor or subcontractor contracts through to execution.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 6
Equivalency/Substitution: Accept down (Associate’s + 8); Accept up (Masters + 2)

Project Manager I
Create and maintain project work plans and task-based resource estimates. Monitor milestone accomplishment and budget/resource use. Coordinates and directs project team members to provide deliverables per client’s specifications on time and within budget. Ensure the preparation of all project related products and tasks. Serve as the day-to-day liaison/primary point of contact to client’s or funding agency’s scientific or program leadership. Manages all project tasks for and communications with the client. Work with finance on contract development with funder and facilitate vendor or subcontractor contracts through to execution.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 6
Equivalency/Substitution: Accept down (Associate’s + 8); Accept up (Masters + 3)

Project Manager II
Create and maintain project work plans and task-based resource estimates. Monitor milestone accomplishment and budget/resource use. Coordinates and directs project team members to provide deliverables per client’s specifications on time and within budget. Ensure the preparation of all project related products and tasks. Serve as the day-to-day liaison/primary point of contact to client’s or funding agency’s scientific or program leadership. Manages all project tasks for and communications with the client. Work with finance on contract development with funder and facilitate vendor or subcontractor contracts through to execution.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 8
Equivalency/Substitution: Accept down (Associate’s + 9); Accept up (Masters + 4)
Project Manager III
Create and maintain project work plans and task-based resource estimates. Monitor milestone accomplishment and budget/resource use. Coordinates and directs project team members to provide deliverables per client’s specifications on time and within budget. Ensure the preparation of all project related products and tasks. Serve as the day-to-day liaison/primary point of contact to client’s or funding agency’s scientific or program leadership. Manages all project tasks for and communications with the client. Work with finance on contract development with funder and facilitate vendor or subcontractor contracts through to execution.

Minimum Education: Bachelor’s Degree
Minimum Years of Experience: 10
Equivalency/Substitution: Accept down (Associate’s + 9 with PMP); Accept up (Masters + 5)

Data Analyst I / Health Analyst I
Possesses demonstrated knowledge and experience applying quantitative, qualitative, or mixed method analytic techniques and principles to address client needs. Applies quantitative, qualitative, or mixed methods techniques in the evaluation of project objectives and contributes to the implementation of strategic direction. Performs analyst functions for quantitative methods (including data summarization, statistical modeling, and development and testing of statistical programming) or qualitative / mixed methods (including literature reviews, interviews, and focus groups); and creation of performance measurements to support project objectives. Conducts activities in support of project team’s objectives.

Minimum Education: Master’s Degree
Minimum Years of Experience: 1
Equivalency/Substitution: Accept down (Bachelors + 3); Accept up (PhD + 0); at least 1 year professional statistical programming experience and/or coursework

Data Analyst II / Health Analyst II
Possesses demonstrated knowledge and experience applying quantitative, qualitative, or mixed method analytic techniques and principles to address client needs. Applies analytic, qualitative, or mixed methods techniques in the evaluation of project objectives and contributes to the implementation of strategic direction. Performs analyst functions for quantitative methods (including data summarization, statistical modeling and development and testing of statistical programming) or qualitative / mixed methods (including literature reviews, interviews, and focus groups); and creation of performance measurements to support project objectives. Conducts activities in support of project team’s objectives.

Minimum Education: Master’s Degree
Minimum Years of Experience: 3
Equivalency/Substitution: Accept down (Bachelors + 4); Accept up (PhD + 1)

Data Analyst III / Health Analyst III
Applies quantitative, qualitative, or mixed method analytic techniques in the evaluation of project objectives and contributes to the implementation of strategic direction. Performs analyst functions for quantitative methods (including data summarization, statistical modeling and development and testing of statistical programming) or qualitative / mixed methods (including literature reviews,
interviews, and focus groups); and creation of performance measurements to support project objectives. Manages and coordinates the prioritization and execution of analyses to address questions posed by study investigators, funding sources, and stakeholders. Develop and implement strategies to ensure that the work produced by the analytic team is of high quality, accurate, and timely. Work with investigators and the Project Manager to identify analytic goals and priorities.

**Minimum Education:** Master’s Degree

**Minimum Years of Experience:** 4

**Equivalency/Substitution:** Accept up (PhD + 2); No down

**Researcher I**
Contribute to ongoing major research projects, as well as provide input into new directions for existing program areas. Develop and carry out quantitative or qualitative methodological and/or applied research leading to peer-reviewed publications, reports to sponsoring agencies, and other dissemination strategies. Plans and conducts literature and data review, data analysis, program evaluation and assessment, writing, and quality assurance review. Makes recommendations for policy, program, or process improvements. Provide scientific and operational oversight for research projects. Work with a Project Manager to oversee the management of individual and team tasks and timelines.

**Minimum Education:** PhD

**Minimum Years of Experience:** 0

**Equivalency/Substitution:** Accept MD

**Researcher II**
Contribute to ongoing major research projects, as well as provide input into new directions for existing program areas. Develop and carry out quantitative or qualitative methodological and/or applied research leading to peer-reviewed publications, reports to sponsoring agencies, and other dissemination strategies. Plans and conducts literature and data review, data analysis, program evaluation and assessment, writing, and quality assurance review. Makes recommendations for policy, program, or process improvements. Provide scientific and operational oversight for research projects. Work with a Project Manager to oversee the management of individual and team tasks and timelines. Direct study protocol development and analytic approaches. Provide mentorship and/or guidance to the analytic staff.

**Minimum Education:** PhD

**Minimum Years of Experience:** 2

**Equivalency/Substitution:** Accept MD

**Project Director II / SME II**
Responsible for program oversight, high-level client interaction, strategic planning, budget management, key leadership, staff management, and resource development. May perform duties as a subject matter expert in their own field of expertise.

**Minimum Education:** Master’s Degree

**Minimum Years of Experience:** 10

**Equivalency/Substitution:** Accept down (Bachelors + 12); Accept up (PhD + 8)
Sr. Project Director III / SME III
Perform duties as a subject matter expert in their own field of expertise, including providing leadership as principal or contributing investigator to ongoing major research projects. Oversee research leading to peer-reviewed publications or deliverable reports, in collaboration with multidisciplinary teams. Present seminars and lectures externally on behalf of the organization. Provide mentorship and/or guidance to research scientists and analytic staff.

**Minimum Education:** PhD
**Minimum Years of Experience:** 7
**Equivalency/Substitution:** None

SME IV
Perform duties as a subject matter expert in their own field of expertise, including exemplary level of leadership as principal investigator on new and/or ongoing major research projects. Provide scientific and operational oversight for major projects, including the management of complex teams and tasks. Develop and lead multiple research projects resulting in peer-reviewed publications and/or major reports to sponsoring agencies. Present seminars and lectures externally on behalf of the organization. Provide mentorship and/or guidance to research scientists and analytic staff.

**Minimum Education:** Master’s Degree
**Minimum Years of Experience:** 14
**Equivalency/Substitution:** None

SME V
Experienced, licensed medical professional (MD) to provide services as subject matter expert in their own field of expertise, including exemplary level of leadership as principal investigator on new and/or ongoing major research projects. Provide clinical leadership as principal or contributing investigator to ongoing major research projects. Oversee clinical research leading to peer-reviewed publications or deliverable reports, in collaboration with multidisciplinary teams. Ensure protocols are clinically appropriate and relevant. Present seminars and lectures externally on behalf of the organization. Provide mentorship and/or guidance to research scientists and analytic staff.

**Minimum Education:** MD (Medical Doctor)
**Minimum Years of Experience:** 7
**Equivalency/Substitution:** None

Executive Sponsor I
Experienced executive professional provides expertise in consulting services across a range of areas, including Health IT. Vast experience in a variety of tasks that require both practical experience and theoretical, state-of-the-art, technical knowledge in specialty areas. Responsible for providing strategic direction, vision, leadership, and program management support to the project and program teams. Contributes to the overall direction of the client engagement through regular involvement with senior-level client leadership and teams. Maintains and manages relationships with senior level management within the client organization. Responsible for ensuring senior level management within the client organization is aware of overall program status, including all relevant projects and their potential impact on higher level organizational strategic vision; this may include subject matter and unique technical knowledge. Extensive senior-level/executive business P&L and capture experience.
The individual possesses significant industry relationships and may possess experience serving on company or corporate board of directors.

**Minimum Education:** Master’s Degree

**Minimum Years of Experience:** 10

**Equivalency/Substitution:** Accept down (Bachelors + 12); Accept up (PhD + 8)

### Executive Sponsor II

Experienced executive professional provides expertise in consulting services across a range of areas, including Health IT. Vast experience in a variety of tasks that require both practical experience and theoretical, state-of-the-art, technical knowledge in specialty areas. Responsible for providing strategic direction, vision, leadership, and program management support to the project and program teams. Contributes to the overall direction of the client engagement through regular involvement with senior-level client leadership and teams. Maintains and manages relationships with senior level management within the client organization. Responsible for ensuring senior level management within the client organization is aware of overall program status, including all relevant projects and their potential impact on higher level organizational strategic vision; this may include subject matter and unique technical knowledge. Extensive 10 senior-level/executive business P&L and capture experience. The individual possesses significant industry relationships and may possess experience serving on company or corporate board of directors.

**Minimum Education:** PhD

**Minimum Years of Experience:** 12

**Equivalency/Substitution:** Accept MD

### Technical Support Analyst I

Develop and utilize functional knowledge of project specific data structure and organization, study protocol and research design. Contribute to a wide variety of analytical and programming requests, performing simple quick-turnaround data request for funding sources and the general public. Implement code to extract/transform/load, complex merge or aggregation for statistical analysis, and/or simulation study programming.

**Minimum Education:** Bachelor’s Degree

**Minimum Years of Experience:** 2

**Equivalency/Substitution:** Accept down (Associates + 5); Accept up (Masters + 0)

### Technical Support Analyst II

Develop and utilize advanced knowledge of project specific data structure and organization, study protocol and research design; analyze user requirements and translate to implementation design. Successfully, efficiently, and independently accomplish a wide variety of analytical and programming requests, performing simple quick-turnaround data request for funding sources and the general public. Implement code to extract/transform/load, complex merge or aggregation for statistical analysis, and/or simulation study programming. Assist in making technical decisions and implement logic plans for projects of medium complexity. Lead and participate in analyses to address questions posed by data requesters and funding sources.

**Minimum Education:** Bachelor’s Degree

**Minimum Years of Experience:** 4

**Equivalency/Substitution:** Accept down (Associates + 7); Accept up (Masters + 18 mos.)
Technical Support Analyst III
Utilize advanced knowledge of project specific data structure and organization, study protocol and research design; analyze user requirements and translate to implementation design. Successfully, efficiently, and independently accomplish a wide variety of analytical and programming requests, performing simple quick-turnaround data request for funding sources and the general public. Implement code to extract/transform/load, complex merge or aggregation for statistical analysis, and/or simulation study programming. Collaborate with study leadership in making technical decisions and implement logic plans for projects of medium complexity. Lead and participate in analyses to address questions posed by data requesters and funding sources.

**Minimum Education:** Bachelor’s Degree

**Minimum Years of Experience:** 11

**Equivalency/Substitution:** Accept down (Associates + 13); Accept up (Masters + 8)

Technical SME
Develops and/or maintains application interfaces and business logic to support processes and analyses. Components may include database processing (e.g., TSQL/PLSQL) or application interfaces (Microsoft .Net, ASP.Net, HTML, and JavaScript/jQuery), other communications software, and utility programs. Knowledgeable of government System Development LifeCycle and other process standards as applied to the development of government systems. Analyzes systems requirements and design specifications. Develops block diagrams and logic flow charts. Translates detailed design into computer software. Tests, debugs, and refines the computer software to produce the required product. Prepares required documentation, including project plans, software program and user documentation. Enhances software to reduce operating time or improve efficiency.

**Minimum Education:** Bachelor’s Degree

**Minimum Years of Experience:** 5

**Equivalency/Substitution:** Accept down (Associates + 7); Accept up (Masters + 18 mos.)

Technical Support Analyst IV
Manage the programming tasks with the responsibility of coordinating the prioritization, functionalities, and programming design. Monitor and promote sound information architecture for wide range of research data collection, data analysis, and/or computer programming projects. Provides competent leadership, and highly specialized and technical guidance to hardware, software and data complex challenges. Simultaneously plans, manages, and provides technical and/or data oversight. Performs data analysis design, and/or archive/recovery design and implementation. Develops strategies for data acquisitions, archive recovery, and implementation of a database. Translates business needs into long-term architecture solutions.

**Minimum Education:** Bachelor’s Degree

**Minimum Years of Experience:** 8

**Equivalency/Substitution:** Accept up (Masters + 6); No down
## Arbor Research Collaborative for Health Labor Category Rates

inclusive of 0.75% IFF

<table>
<thead>
<tr>
<th>SINs</th>
<th>Labor Category Title</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
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