On-line access to contract ordering information, terms and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA Advantage!, a menu-driven database system. The INTERNET address GSA Advantage!® is: GSAAdvantage.gov.

Multiple Award Schedule

FSC Group: Professional Services
H01. Business Administrative Services Subcategory
H07. Logistical Services Subcategory

FSC Group: Miscellaneous
G06. Complementary SINs Subcategory

Contract number: GS-00F-163GA

For more information on ordering from Federal Supply Schedules go to the GSA Schedules page at GSA.gov.

Contract period: April 7, 2017 through April 6, 2022
Price list current as of Modification #PA-0014 effective November 11, 2020

Stillwater Associates, LLC
3 Rainstar
Irvine, CA, 92614
Phone: 888-643-0197
http://stillwaterassociates.com/

Contract Administration: Megan Boutwell
Phone: 888-643-0197 x700
Email: mboutwell@stillwaterassociates.com

Business size: Small
1a. Table of awarded special item number(s) with appropriate cross-reference to item descriptions and awarded price(s).

<table>
<thead>
<tr>
<th>SIN</th>
<th>SIN Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>541611</td>
<td>Management and Financial Consulting, Acquisition and Grants Management Support, and Business Program and Project Management Services</td>
</tr>
<tr>
<td>541614</td>
<td>Deployment, Distribution and Transportation Logistics Services</td>
</tr>
<tr>
<td>OLM</td>
<td>Order-Level Materials (OLMs)</td>
</tr>
</tbody>
</table>

1b. Identification of the lowest priced model number and lowest unit price for that model for each special item number awarded in the contract. This price is the Government price based on a unit of one, exclusive of any quantity/dollar volume, prompt payment, or any other concession affecting price. Those contracts that have unit prices based on the geographic location of the customer, should show the range of the lowest price, and cite the areas to which the prices apply. **Not Applicable

1c. If the Contractor is proposing hourly rates, a description of all corresponding commercial job titles, experience, functional responsibility and education for those types of employees or subcontractors who will perform services shall be provided. If hourly rates are not applicable, indicate "Not applicable" for this item. **Please refer to Page #5, LABOR CATEGORY DESCRIPTIONS.

2. Maximum order:
SIN 541611 - $1,000,000
SIN 541614 - $1,000,000
SIN 541611 - $250,000

*Ordering activities may request a price reduction at any time before placing an order, establishing a BPA, or in conjunction with the annual BPA review. However, the ordering activity shall seek a price reduction when the order or BPA exceeds the simplified acquisition threshold. Schedule contractors are not required to pass on to all schedule users a price reduction extended only to an individual ordering activity for a specific order or BPA.

3. Minimum order: $100.00

4. Geographic coverage (delivery area): Worldwide

5. Point(s) of production (city, county, and State or foreign country): Same as company address

6. Discount from list prices or statement of net price: GSA Net Prices are shown on the attached GSA Price List. Negotiated discount has been deducted.

7. Quantity discounts: None

8. Prompt payment terms; Note: Prompt payment terms must be followed by the statement "Information for Ordering Offices: Prompt payment terms cannot be negotiated out of the contractual agreement in exchange for other concessions."; Net 30 Days

9. Foreign items: None

10a. Time of delivery: To Be Determined at the Task Order level
10b. Expedited Delivery the Contractor will insert the sentence “Items available for expedited delivery are noted in this price list.” under this heading. The Contractor may use a symbol of its choosing to highlight items in its price lists that have expedited delivery: To Be Determined at the Task Order level

10c. Overnight and 2-day delivery The Contractor will indicate whether overnight and 2-day delivery are available. Also, the Contractor will indicate that the schedule customer may contact the Contractor for rates for overnight and 2-day delivery: To Be Determined at the Task Order level

10d. Urgent Requirements the Contractor will note in its price list the “Urgent Requirements” clause of its contract and advise agencies that they can also contact the Contractor’s representative to effect a faster delivery: To Be Determined at the Task Order level

11. F.O.B. point(s): Destination

12a. Ordering address:
Stillwater Associates, LLC
3 Rainstar
Irvine, CA, 92614

12b. Ordering procedures: For supplies and services, the ordering procedures, information on Blanket Purchase Agreements (BPA’s) are found in Federal Acquisition Regulation (FAR) 8.405-3.

13. Payment address:
Stillwater Associates, LLC
3 Rainstar
Irvine, CA, 92614

14. Warranty provision: Not Applicable

15. Export packing charges, if applicable: Not Applicable

16. Terms and conditions of rental, maintenance, and repair (if applicable): Not Applicable

17. Terms and conditions of installation (if applicable): Not Applicable

18a. Terms and conditions of repair parts indicating date of parts price lists and any discounts from list prices (if applicable): Not Applicable

18b. Terms and conditions for any other services (if applicable): Not Applicable

19. List of service and distribution points (if applicable): Not Applicable

20. List of participating dealers (if applicable): Not Applicable

21. Preventive maintenance (if applicable): Not Applicable

22a. Special attributes such as environmental attributes (e.g., recycled content, energy efficiency, and/or reduced pollutants): Not Applicable
22b. If applicable, indicate that Section 508 compliance information is available on Electronic and Information Technology (EIT) supplies and services and show where full details can be found (e.g. contractor’s website or other location.) The EIT standards can be found at: www.Section508.gov; Not Applicable

23. Data Universal Number System (DUNS) number: 028693013

24. Notification regarding registration in System for Award Management (SAM) Database: Stillwater Associates, LLC is registered and active in SAM. CAGE Code: 3ZZJ9
<table>
<thead>
<tr>
<th>SIN</th>
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</tr>
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<tbody>
<tr>
<td>S41611</td>
<td><strong>Management and Financial Consulting, Acquisition and Grants Management Support, and Business Program and Project Management Services</strong> -- Provide operating advice and assistance on administrative and management issues. Examples include: strategic and organizational planning, business process improvement, acquisition and grants management support, facilitation, surveys, assessment and improvement of financial management systems, financial reporting and analysis, due diligence in validating an agency's portfolio of assets and related support services, strategic financial planning, financial policy formulation and development, special cost studies, actuarial services, economic and regulatory analysis, benchmarking and program metrics, and business program and project management.</td>
</tr>
<tr>
<td>S41614</td>
<td><strong>Deployment, Distribution and Transportation Logistics Services</strong> -- Services include the following: Deployment Logistics such as contingency planning, identifying/utilizing regional or global resources, integrating public/private sector resources, inventory/property planning, movement, storage, end-to-end industrial relocation/expansion services, and deploying communications and logistics systems to permit rapid deployment and management of supplies and equipment; Distribution and Transportation Logistics Services such as Planning and designing, implementing, or operating systems or facilities for the movement of supplies, equipment or people by road, air, water, rail, or pipeline.</td>
</tr>
<tr>
<td>OLM</td>
<td><strong>Order-Level Materials (OLM)</strong> -- Supplies and/or services acquired in direct support of an individual task or delivery order placed against a Schedule contract or BPA. OLM pricing is not established at the Schedule contract or BPA level, but at the order level. Since OLMs are identified and acquired at the order level, the ordering contracting officer (OCO) is responsible for making a fair and reasonable price determination for all OLMs. OLMs are procured under a special ordering procedure that simplifies the process for acquiring supplies and services necessary to support individual task or delivery orders placed against a Schedule contract or BPA. Using this new procedure, ancillary supplies and services not known at the time of the Schedule award may be included and priced at the order level. NOTE: When used in conjunction with a Cooperative Purchasing eligible SIN, this SIN is Cooperative Purchasing Eligible.</td>
</tr>
</tbody>
</table>
Labor Category Descriptions

Distinguished Senior Subject Matter Experts

• Peer recognized, leading knowledge and understanding of current domestic and international economies and energy market elements such as developing demand growth, existing and emerging technologies, institutional industry structure and practices, pertinent legislation and regulation, and other market shaping factors related to the Distinguished Subject Matter Expert’s energy market specialty.
• Recognized research or industry experience applying or extending mathematics, statistics, and economic principles to develop innovative perspectives and/or pioneering models, and other tools for analyzing and forecasting aspects of energy markets.
• Superior analytical and communication skills demonstrated in the authoring of recent (within the past five years) analytical reports; refereed journal articles; or books relating to the technical, statistical, or economic aspects of the energy industry.

**Education:** Master’s Degree in a discipline related to the energy industry or markets.

**Experience:** Fifteen years’ experience, and recognition among industry peers as a leading expert, in one or more specific area of the energy industry, such as resource development, production and distribution, refining, market demand, environmental issues, or other market factors that impact the industry.

Senior Program Managers

• Advanced knowledge and understanding of current trends and issues in domestic and international economies and energy markets including elements such as developing demand growth, existing and emerging technologies, industry practices, pertinent legislation and regulation, and other market factors.
• Demonstrated experience applying industry knowledge with mathematics, statistics, and economic principles to develop assumptions, models, and other tools for analyzing and forecasting aspects of energy markets.
• Demonstrated experience identifying and evaluating energy data sources, collecting, and validating energy and related data, performing statistical data analysis, and documenting sources.
• Advanced analytical and communication skills demonstrated in the preparation of recent (within the past five years) analytical reports or refereed journal articles relating to the technical, statistical, or economic aspects of the energy industry.
• For oil and gas industry-focused specialists; at least five years’ experience in a least one area of the oil and gas industry including analysis and projection activities related to wellhead supply and prices, distribution, pipeline capacity, consumption, and institutional characteristics of the market.

**Education:** Master’s Degree in a discipline related to the energy industry or markets.

**Experience:** Twelve years of experience and demonstrated analytical capability in a least one specific area of the energy industry, such as resource development, production and processing, distribution, refining, market demand, environmental issues, or other market factors that impact the industry. Five years’ experience managing or directing interdisciplinary tasks or projects with supervisory responsibility.
Senior Subject Matter Experts

- Advanced knowledge and understanding of current trends and issues in domestic and international economies and energy markets including elements such as developing demand growth, existing and emerging technologies, industry practices, pertinent legislation and regulation, and other market factors.
- Demonstrated experience applying industry knowledge with mathematics, statistics, and economic principles to develop assumptions, models, and other tools for analyzing and forecasting aspects of energy markets.
- Demonstrated experience identifying and evaluating energy data sources, collecting, and validating energy and related data, performing statistical data analysis, and documenting sources.
- Advanced analytical and communication skills demonstrated in the preparation of recent (within the past five years) analytical reports or refereed journal articles relating to the technical, statistical, or economic aspects of the energy industry.
- Two years’ experience managing or directing interdisciplinary tasks or projects with supervisory responsibility.
- For oil and gas industry-focused specialists; at least five years’ experience in at least one area of the oil and gas industry including analysis and projection activities related to wellhead supply and prices, distribution, pipeline capacity, consumption, and institutional characteristics of the market.

**Education:** Bachelor’s Degree in a discipline related to the energy industry or markets.

**Experience:** Ten years of experience and demonstrated analytical capability in at least one specific area of the energy industry, such as resource development, production and processing, distribution, refining, market demand, environmental issues, or other market factors that impact the industry.

Analysts

- Demonstrated experience performing industry research to support senior level staff projects. This includes collecting data and documenting sources.
- Strong editing and quality assurance skills to ensure accuracy of outgoing materials.
- Excellent word processing, spreadsheet, and presentation software skills.
- Exceptional meeting and event coordination skills.

**Education:** Bachelor’s Degree

**Experience:** Two years of experience in administrative support.
Labor Category Rates

<table>
<thead>
<tr>
<th>Labor Category</th>
<th>GSA Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distinguished Senior Subject Matter Experts</td>
<td>$502.52</td>
</tr>
<tr>
<td>Senior Program Managers</td>
<td>$454.66</td>
</tr>
<tr>
<td>Senior Subject Matter Experts</td>
<td>$430.73</td>
</tr>
<tr>
<td>Analysts</td>
<td>$167.51</td>
</tr>
</tbody>
</table>

Service Contract Labor Standards (SCLS)

The Service Contract Labor Standards (SCLS), formerly the Service Contract Act (SCA), is applicable to this contract as it applies to the entire Multiple Award Schedule (MAS) Schedule and all services provided. While no specific labor categories have been identified as being subject to SCLS/SCA due to exemptions for professional employees (FAR 22.1101, 22.1102 and 29 CRF 541.300), this contract still maintains the provisions and protections for SCLS/SCA eligible labor categories. If and/or when the contractor adds SCLS/SCA labor categories/employees to the contract through the modification process, the contractor must inform the Contracting Officer and establish a SCLS/SCA matrix identifying the GSA labor category titles, the occupational code, SCA labor category titles and the applicable WD number. Failure to do so may result in cancellation of the contract.