

**Mathematica Policy Research**

Mission Oriented Business Integrated Services

# **SCHEDULE PRICE LIST**

**SIN 874-1: Consulting Services**

**SIN 874-3: Survey Services**

**SIN 874-5: Other Direct Costs**

**SIN 874-7: Program Integration and Project Management**

**MATHEMATICA**  
Policy Research, Inc.

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Princeton, NJ | Ann Arbor, MI | Cambridge, MA | Chicago, IL | Oakland, CA | Washington, DC

## About Mathematica

Mathematica Policy Research is recognized nationwide for innovative research and analysis of public programs and policies. For more than 40 years, Mathematica has conducted some of the most important national and international evaluations of policies and programs in health care, welfare, education, nutrition, employment, and early childhood development. The company brings the highest standards of quality, objectivity, and excellence to bear on the provision of data collection and analysis to its clients in government, foundations, and industry. A workforce of more than 700 includes nationally recognized experts on public policy and research design, including demographers, economists, psychologists, sociologists, statisticians, education specialists, and system analysts, as well as support staff and administrators. Mathematica has offices in Princeton, New Jersey; Washington, DC; Chicago, Illinois; Oakland, California; Ann Arbor, Michigan; and Cambridge, Massachusetts.

Mathematica's Research Division is well-known for its state-of-the-art policy studies focusing on the nation's most pressing social problems. Team members in this division conduct program evaluations for federal and state governments—the center of decision making on social policy during the past three decades—as well as for foundations, a growing force in shaping our nation's social policy. The team designs demonstrations of new programs or policies, evaluates the impacts and effectiveness of demonstrations and ongoing programs, and prepares policy analyses.

The Surveys and Information Services Division is at the forefront of providing specialized data collection to answer clients' research questions. Staff in this division excel in survey and sample design, data collection, information processing, and analysis. They are noted for achieving high response rates and collecting quality data in surveys of people who are difficult to interview or hard to locate. Their expertise covers the health, education, early childhood, nutrition, welfare, labor, substance abuse, energy, and pharmaceutical fields.

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## SIN 874-1: Consulting Services

Program Impacts

Data Analysis

Microsimulation

Process Analysis, Implementation  
Analysis, Site Visits, and Case Studies

Products

MOBIS Support

*Mathematica designs, implements, monitors, and evaluates programs for improving public well-being. We are widely recognized for our rigorous methodologies, our objectivity, and the quality of our work.*

The Mathematica team includes experts in the following areas:

- **Welfare reform and income transfer programs**, including Temporary Assistance for Needy Families, the Supplemental Nutrition Assistance Program (SNAP), and public housing
- **Education programs**, including Title I programs, TRIO programs, and mentoring programs
- **Employment and training programs**, including unemployment insurance, Trade Adjustment Act programs, and Workforce Investment Act programs
- **Health programs**, including Medicare; Medicaid; the Children's Health Insurance Program; and programs focusing on health care reform, payment reform, mental health, obesity, public health, safety-net providers, and comparative effectiveness
- **Changes in private-sector health care and health insurance**, including recent developments in managed care and the small-group health insurance market
- **Early childhood programs**, including Head Start, Early Head Start, state pre-K programs, and child care subsidies
- **Programs for the disabled and elderly**, including Supplemental Security Income; Old Age, Survivors, and Disability Insurance; long-term care; and home health care
- **Employee benefit programs**, including pension plans, employer-sponsored health insurance and life insurance, and programs related to the Employee Retirement Income Security Act (ERISA)

- **Nutrition programs**, including SNAP, School Breakfast, and School Lunch

### Program Impacts

Mathematica uses survey and administrative data to answer questions about program impacts and effectiveness. Team members specialize in econometric and statistical analyses of impacts, benefits and costs, quality, and value of output. Mathematica also excels in the design of demonstration programs and the estimation of impacts of demonstration programs on ongoing social programs. Our impact designs include random assignment as well as rigorous comparison-group designs based on propensity scores or other quasi-experimental techniques. Such designs are the only way to estimate the net impact, as opposed to the outcome, of a social program.

### Data Analysis

Mathematica has 30 years of experience analyzing program administrative data, data from surveys conducted by our staff, and national survey databases. Our techniques include multivariate regression, linear and nonlinear techniques for limited dependent variables, factor analysis, small-area estimation, and variance estimation using both analytic and numerical methods such as bootstrapping. We use administrative data from a diverse array of public programs such as Social Security Disability Insurance, Medicare, and Medicaid. We have experience analyzing data from many public use databases, including the Current Population Survey (CPS), Survey of Income and Program Participation (SIPP), Decennial Census, National Health Interview Survey, Area Resource File, Panel Survey of Income Dynamics, National Medical Care Utilization and Expenditures Survey, Medicare Beneficiary Survey, Continuing Survey of the Food Intake of Individuals, Medicaid and Medicare claims and administrative records, health insurance claims and encounter data, administrative data from welfare programs, school-district databases, and employee benefits databases.

### Microsimulation

Microsimulation modeling provides policymakers with timely, objective, and accurate estimates of the impact of proposed policy changes on the budget and caseload of a program. Since the mid-1970s, the Congressional Budget Office and federal agencies that administer welfare programs have used these models routinely. Microsimulation involves developing a computer model that replicates the behavior of the program and of the population eligible for services under the program. An analyst can test the budget and caseload impact of a change in program policy or procedures by simulating the change in the computer model and observing the simulated changes in the program caseload and expenditures. By using a simulation model, an agency can test hundreds of alternative program and policy options quickly and inexpensively.

Mathematica has provided microsimulation services to the Food and Nutrition Service of the U.S. Department of Agriculture since the mid-1970s to inform decisions about SNAP. More recently, microsimulation modeling has been used to examine the impact of hundreds of proposals related to welfare reform. These models use the CPS and the SIPP. Mathematica's MATH® and STEWARD® models are a family of comprehensive microsimulation models of welfare programs and U.S. households.

### Process Analysis, Implementation Analysis, Site Visits, and Case Studies

Site visits provide a window into a program's implementation and operation. Mathematica develops protocols for this kind of data collection by:

- Identifying topical areas
- Identifying respondent groups for each policy topic
- Developing research questions for each topic
- Translating topics and issues into suggested questions
- Pretesting and finalizing protocols

Data collection methods for case studies include individual and group interviews as well as records review. We are experienced in interviewing program coordinators and administrators, business leaders, student mentors, case managers, and program clients. Formal and informal observation also gives us a deeper understanding of the effects a program can have and what makes it unique. Case studies can be used for conducting ethnographic studies, assessing changing institutional arrangements, understanding the institutional context for qualitative program assessments, and performing financial evaluations.

### **Products**

Our studies typically result in reports and briefings tailored to the needs of policymakers. We also produce

data files, congressional testimony, journal articles, conference sessions, multimedia presentations, spreadsheets, media coverage, and online publications. Mathematica excels in communicating study findings clearly and concisely to technical and nontechnical audiences.

### **MOBIS Support**

Mathematica's capabilities, including data analysis, microsimulation, and site visits, all support program audits and evaluations as well as process and productivity improvement. We excel at suggesting specific ways that programs and policies can be enhanced to more effectively accomplish their goals.

<b>MOBIS Contract GS-10F-0050L</b>					
<b>Hourly Rates for SIN 874-1, Consulting Services</b>					
Labor Categories	Year 11 11/15/10– 11/14/11	Year 12 11/15/11– 11/14/12	Year 13 11/15/12– 11/14/13	Year 14 11/15/13– 11/14/14	Year 15 11/15/14– 11/14/15
Vice president/senior fellow	\$302.56	\$314.67	\$327.25	\$340.34	\$353.96
Senior researcher	\$211.03	\$219.48	\$228.25	\$237.39	\$246.88
Senior survey researcher	\$192.09	\$199.78	\$207.77	\$216.08	\$224.72
Senior sampling statistician	\$209.66	\$218.04	\$226.76	\$235.83	\$245.27
Senior systems analyst	\$227.64	\$236.75	\$246.22	\$256.07	\$266.31
Researcher	\$162.49	\$168.99	\$175.75	\$182.78	\$190.09
Survey researcher	\$148.57	\$154.51	\$160.69	\$167.12	\$173.81
Sampling statistician	\$155.13	\$161.33	\$167.79	\$174.50	\$181.48
Systems analyst	\$148.19	\$154.12	\$160.28	\$166.69	\$173.36
Research analyst 2	\$118.51	\$123.25	\$128.18	\$133.30	\$138.64
Research analyst 1	\$104.78	\$108.98	\$113.33	\$117.87	\$122.58
Survey/sampling specialist	\$110.65	\$115.08	\$119.68	\$124.47	\$129.45
Editor	\$119.69	\$124.47	\$129.45	\$134.63	\$140.02
Senior programmer	\$117.32	\$122.01	\$126.89	\$131.96	\$137.24
Research assistant/ programmer	\$76.06	\$79.10	\$82.26	\$85.55	\$88.98
Survey associate	\$74.34	\$77.31	\$80.40	\$83.62	\$86.96
Survey supervisor	\$53.28	\$55.41	\$57.62	\$59.93	\$62.33
Project supervisor	\$44.66	\$46.44	\$48.30	\$50.23	\$52.24
Survey operations on-call staff (interviewing, searching, coding, quality control)	\$30.76	\$31.99	\$33.27	\$34.61	\$35.99
Executive interviewer (on-call)	\$30.76	\$31.99	\$33.27	\$34.61	\$35.99
Field interviewer (on-call)	\$30.76	\$31.99	\$33.27	\$34.61	\$35.99
Clerical	\$89.93	\$93.53	\$97.27	\$101.16	\$105.21

## SIN 874-3: Survey Services

Survey Development and Design

Pretesting and Pilot Testing

Survey Administration

Database Administration

Data-File Preparation  
and Documentation

Report Production

*Mathematica's Surveys and Information Services Division designs and conducts surveys for public policy research studies. The division offers expertise in survey design and implementation, database management, and systems design and programming. Staff include many nationally recognized experts in survey, questionnaire, and sample design, such as statisticians, survey methodologists, and survey researchers. Areas of expertise include:*

- Survey, questionnaire, and sample design
- Telephone, mail, in-person, and web surveys
- Focus groups
- Data abstraction from medical, school, and financial records
- Computer systems development
- Weighting, imputation, and variance estimation
- Data-file preparation and documentation
- Reporting

### Survey Development and Design

Surveys begin with the definition of a client's policy and research objectives. The next step is to develop survey objectives and formulate a detailed operational definition of the target population. We then identify databases that could be used to construct the sampling frame and determine the appropriate data collection mode. Next, we formulate the sampling approach, including sample allocation and selection procedures to use within strata, which might be simple random, systematic, cluster, or probability-proportional-to-size sampling. We determine the exact selection probability for each sample case derived from the proposed design and specify how the sample should be treated in the analysis. To prevent bias in survey estimates, we adjust for nonresponse by weighting.

### Pretesting and Pilot Testing

After a questionnaire is drafted, it goes through an internal review process and is then pretested. If the pretest respondents closely match the survey population, only a few interviews may be needed to estimate respondent burden and pinpoint questionnaire problems. New questions involving complex concepts may be pretested with focus groups or individual respondents using cognitive interviewing techniques. Mail questionnaires are also pretested in this way. Respondents are asked to identify problems they encountered, such as unclear questions or answer choices that did not provide a match for their response.

### Survey Administration

Mathematica maintains a state-of-the-art computer-assisted telephone interviewing (CATI) center in Princeton, New Jersey. The center is managed by senior survey professionals and staffed by experienced survey supervisors, interviewers, and data coders and editors. The operations center also has a data-entry and mail-processing department as well as a locating department specializing in finding difficult-to-reach respondents. Besides providing high-quality CATI capabilities, Mathematica also conducts computer-assisted personal interviewing (CAPI), paper-and-pencil interviewing in the field, and large-scale mail surveys. Mathematica can conduct personal interviewing at local, regional, and national levels, using its large network of field interviewers and supervisors across the country. We also have experience conducting web surveys and abstracting existing administrative data and other records.

### Database Administration

Our Survey Division staff have broad experience in database design and computer systems development for large research projects, including:

- Developing survey-tracking systems to support large field operations
- Enhancing existing computer-assisted survey interviewing systems

- Designing and constructing generalized databases and data-dictionary systems to support large longitudinal studies
- Creating client-tracking and program management databases in mainframe, minicomputer, and PC environments

### Data-File Preparation and Documentation

Mathematica has extensive experience producing data files that are accessible to a diverse audience of researchers through various end-user platforms. We prepare survey data for internal use by clients or for large-scale dissemination. We can provide data in ASCII format on CD-ROM or load data sets onto a client's website for use by external researchers. We include SAS or SPSS statements to allow researchers to process the data using familiar and powerful statistical analysis software on virtually any computing platform. Along with the data file, we prepare a comprehensive user's manual that provides details on file characteristics, file-creation procedures, and other critical information needed for research.

### Report Production

Mathematica prepares detailed, objective reports targeted to specific audiences. All reports undergo a rigorous review process to ensure that they are accurate, thorough, and clearly written. For example, the procedure we follow in preparing a descriptive report involves:

- Conducting a background review of relevant literature
- Preparing an analysis plan that identifies the audience, research questions, and planned statistical analyses
- Preparing a report outline for client review that includes major topical headings and subheadings
- Drafting the report and responding to comments
- Producing the final report

Reports are prepared in Microsoft Word, PDF, and other electronic formats. We create graphics using Mi-

Microsoft PowerPoint and Harvard Graphics. Our trained editorial and production team ensures that documents are professionally edited, proofread, and produced in a timely manner.

**MOBIS Support**

All survey services, from survey development and design to data analysis and report production, are struc-

tured to support a client’s organization and business improvement efforts. Our surveys and analyses help illuminate the effects of government programs and services and identify ways programs can better meet their goals and improve their services.

**MOBIS Contract GS-10F-0050L  
Hourly Rates for SIN 874-3, Survey Services**

Labor Categories	Year 11 11/15/10– 11/14/11	Year 12 11/15/11– 11/14/12	Year 13 11/15/12– 11/14/13	Year 14 11/15/13– 11/14/14	Year 15 11/15/14– 11/14/15
Vice president/senior fellow	\$308.06	\$320.39	\$333.20	\$346.53	\$360.39
Senior researcher	\$214.87	\$223.47	\$232.41	\$241.70	\$251.37
Senior survey researcher	\$195.59	\$203.41	\$211.55	\$220.01	\$228.81
Senior sampling statistician	\$213.47	\$222.01	\$230.89	\$240.12	\$249.73
Senior systems analyst	\$231.97	\$241.25	\$250.90	\$260.94	\$271.38
Researcher	\$165.44	\$172.06	\$178.94	\$186.10	\$193.54
Survey researcher	\$151.27	\$157.32	\$163.62	\$170.16	\$176.97
Sampling statistician	\$157.95	\$164.27	\$170.84	\$177.67	\$184.78
Systems analyst	\$150.88	\$156.92	\$163.20	\$169.72	\$176.51
Research analyst 2	\$120.66	\$125.49	\$130.51	\$135.73	\$141.16
Research analyst 1	\$106.69	\$110.96	\$115.39	\$120.01	\$124.81
Survey/sampling specialist	\$112.66	\$117.17	\$121.86	\$126.73	\$131.80
Editor	\$121.86	\$126.74	\$131.81	\$137.08	\$142.56
Senior programmer	\$119.45	\$124.23	\$129.20	\$134.36	\$139.74
Research assistant/programmer	\$77.44	\$80.54	\$83.76	\$87.11	\$90.59
Survey associate	\$75.69	\$78.72	\$81.86	\$85.14	\$88.54
Survey supervisor	\$54.24	\$56.41	\$58.67	\$61.02	\$63.46
Project supervisor	\$45.47	\$47.29	\$49.18	\$51.15	\$53.19
Survey operations on-call staff (interviewing, searching, coding, quality control)	\$31.32	\$32.58	\$33.88	\$35.23	\$36.64
Executive interviewer (on-call)	\$31.32	\$32.58	\$33.88	\$35.23	\$36.64
Field interviewer (on-call)	\$31.32	\$32.58	\$33.88	\$35.23	\$36.64
Clerical	\$91.57	\$95.23	\$99.04	\$103.00	\$107.12



**SIN 874-5: Other Direct Costs**

*Mathematica offers a range of services to support our project management, consulting, and survey work. These services include desktop computing, communications support, graphic design, and printing.*

The services listed below can only be provided in support of SINs 874-1, 874-3, and 874-7.

**MOBIS Contract GS-10F-0050L****Hourly Rates for SIN 874-5, Other Direct Costs**

Services	Year 11 11/15/10– 11/14/11	Year 12 11/15/11– 11/14/12	Year 13 11/15/12– 11/14/13	Year 14 11/15/13– 11/14/14	Year 15 11/15/14– 11/14/15
Computing, Office Communications, and Support					
Office automation systems, office communications, and support (hourly)	\$4.35	\$4.52	\$4.70	\$4.89	\$5.09
Enhanced desktop computing, office communications, and support (hourly)	\$6.00	\$6.24	\$6.49	\$6.75	\$7.02

**MOBIS Contract GS-10F-0050L****Costs per Product for SIN 874-5, Other Direct Costs**

Services	Year 11 11/15/10– 11/14/11	Year 12 11/15/11– 11/14/12	Year 13 11/15/12– 11/14/13	Year 14 11/15/13– 11/14/14	Year 15 11/15/14– 11/14/15
Graphics and Design					
Brochure (8 pages with self-cover)	\$3,447.00	\$3,584.88	\$3,728.28	\$3,877.41	\$4,032.50
Printing					
114-page report plus cover (160 copies)	\$12.00	\$12.48	\$12.98	\$13.50	\$14.04
8-page (with self cover), 4 color-process brochure, scored, folded, colated, and saddle-stitched (3,500 copies)	\$890.47	\$926.09	\$963.13	\$1,001.66	\$1,041.72



## **SIN 874-7: Program Integration and Project Management**

**Project Leadership and Communication with Stakeholders**

**Project Planning and Scheduling**

**Earned-Value Management Support**

**Project Management, Including Performance Monitoring and Measurement**

**Reporting and Documentation**

**Stakeholder Briefings, Participation in Meetings, and Related Project Support Services**

**Project Closeout Services**

*Mathematica's subject matter experts have the highly specialized knowledge needed to procure, manage, integrate, and close out the government's most complex and sophisticated programs. Our team includes staff members who are certified by the Project Management Institute as project management professionals and certified associates in project management. These experts oversee work for a wide range of government clients, including the U.S. Department of Labor, Internal Revenue Service, Pension Benefit Guaranty Corporation, and Social Security Administration.*

### **Project Leadership and Communication with Stakeholders**

Mathematica can take on a variety of project leadership tasks. For example, we lead agencies' efforts to enforce provisions of the Labor Management Reports and Disclosure Act, ERISA, and the Pension Protection Act. We also help agencies comply with the Federal Information Security Management Act and directives from the National Archives and Records Administration (NARA). Through our white papers and feasibility studies, we identify emerging technological options; inform our clients' make-or-buy decisions; and determine the costs, feasibility, and trade-offs associated with procuring information technology (IT) systems for the government. We also develop requests for IT services, project-management plans, communication plans, acquisition plans, risk-management plans, legacy-data plans, contingency plans, continuity-of-operations plans, and data-sensitivity assessments.

In addition, our staff develop communication plans to help agencies stay connected with government and private stakeholders. To ensure that stakeholders' needs are met, we offer comprehensive expertise in

market research analysis to help agencies plan and target their most critical initiatives.

### **Project Planning and Scheduling**

Complex projects like IT system development require thoughtful planning and preparation. Mathematica supports a host of planning tasks, including the development of schedules, memoranda, position papers, meeting materials, and interagency agreements. We also prepare documentation required for review and approval by the Procurement Review Board, Office of the Chief Information Officer (OCIO), Office of Inspector General (OIG), NARA, Government Accountability Office (GAO), and other cognizant agencies.

One of the crucial first steps in planning an outsourced IT project is selecting the right vendor. Our team assists clients during all phases of this process, including developing performance work statements, requests for proposals, and instructions for vendors on submitting proposals. Our performance work statements contain detailed performance standards, project and deliverable requirements, requirements for cost and pricing compensation, and methods of using incentives to maximize vendor performance. We also provide assistance to the Source Selection Evaluation Board in conducting detailed cost and technical reviews of proposals, participating in technical and cost negotiations with vendors, and preparing materials to document the due diligence of the vendor.

### **Earned-Value Management Support**

Mathematica uses earned-value measures to calculate cost and time estimates early in a project's life cycle. To develop a baseline for earned value, we produce independent cost estimates (ICEs) that accurately predict costs for all project work, including project extensions and value-added features. Our ICEs include detailed cost breakouts for all labor, equipment, materials, travel, processing functions, other direct costs, loading factors, and costing assumptions. We use the ICEs to develop performance-measurement baselines,

integrated master schedules, and integrated master plans, against which we measure the actual costs and timeliness of a project.

We measure and track any deviations by vendors from the initial cost estimates or schedules. We also monitor cost and schedule performance indices to ensure that vendors comply with OCIO guidelines and prevailing industry standards, such as those established by the Project Management Body of Knowledge and the American National Standards Institute.

### **Project Management, Including Performance Monitoring and Measurement**

Performance monitoring is vital to ensuring that project goals are being met. Mathematica has more than 25 years of experience assessing performance-management and reporting systems for a variety of initiatives, including workforce-development programs and initiatives to improve health care quality.

Our Performance Management Group (PMG) ensures that data management, performance measurement, and reporting are uniform across multiple programs within an agency. PMG uses sophisticated, rigorous methods to assess, redesign, document, implement, and manage national reporting systems. Our systems are built to be efficient and user friendly, meet Government Performance Results Act requirements, and conform to OIG and GAO guidelines for performance measurement and data quality. In designing these systems, we seek to overcome barriers to effective communication between policymakers, software developers, and reporting entities, ensuring that agencies can easily receive and deliver accurate performance data.

We continually monitor IT vendors to ensure that they deliver high-quality work on time and within budget. Our team analyzes vendor processes for efficiency and effectiveness, including their policies, operations, and training practices. We conduct system testing and document any defects for the vendor to remediate, tracking

all defects until we can verify that they have been corrected. We also develop and carry out auditing programs to comprehensively assess system performance.

### Reporting and Documentation

Mathematica keeps projects on track and clients well-informed via frequent reports and careful documentation. We provide detailed information on contract management, the presence of any defective deliverables, and the remediation of defects. Examples of our documentation include—

- Quality assurance surveillance plans (QASPs)
- Exhibit 300 submissions to the Office of Management and Budget (OMB)
- Independent verification and validation (IV&V) documents that show compliance with Institute of Electrical and Electronics Engineers (IEEE) Standard 1012

Our QASPs allow us to continually monitor quality, including a vendor's quality control procedures and reports, briefing materials, and performance standards. We oversee system development by IT vendors, processes defined in capability maturity models, and procedures associated with internal quality assurance and testing. We also conduct independent audits to assess the quality of IT systems, including compliance with contractual performance standards.

Mathematica supports a number of areas critical to developing the annual Exhibit 300 submission required by OMB. We quantify benefits and costs and use this information to develop detailed cost-benefit analyses based on OMB Circular A-11 and A-94 guidelines. We also develop justification documentation; alternatives analyses; and supporting tables in which we itemize and quantify goals, risks, total costs, benefits, returns on investment, discounted payback periods, net present values, and other financial metrics.

Mathematica has considerable experience conducting IV&V for federal agencies. Each year, we review

hundreds of complex vendor deliverables for accuracy, completeness, and compliance with contract requirements and best practices. To manage this large volume of material, Mathematica uses an automated system to track and review deliverables and to generate reports based on our review. This system allows us to quickly identify problems with deliverables and provide feedback to vendors in a systematic manner.

Other types of documentation we prepare include contract-award and modification documents based on deliverable requirements, performance standards, warranty provisions, Federal Acquisition Regulations clauses, and other contractual terms and conditions. We analyze and respond to contractual letters, claims, deliverables, requests for clarification, and engineering-change proposals from vendors. In addition, we develop documentation that explains new or modified system requirements, system upgrade requests, and other required changes. We maintain all contract documents in machine-readable format for quick and easy reference.

### Stakeholder Briefings, Participation in Meetings, and Related Project Support Services

We station full-time, dedicated personnel at government locations to assist with essential program operations, such as determining how data processed by vendors can be integrated into government data-management systems that support enforcement, regulatory, research, and other objectives. By placing staff on site, we offer clients, stakeholders, and other decision makers easy access to our expertise.

Our staff members brief stakeholders on pending system and contract activities and participate in meetings with stakeholders, including agency staff and other contractors. We also facilitate annual meetings for agency personnel and IT vendors to discuss project requirements.

### Project Closeout Services

A smooth closeout is critical to the success of any project. Mathematica facilitates this process by developing contract-closeout plans; plans for systems and equipment decommissioning; and continuity plans to ensure efficient transition of projects from one vendor to another. We develop NARA-compliant records

schedules to ensure that federal records, including sensitive but unclassified materials, are stored or destroyed. We also verify that plans for closeout, transition, and records scheduling are properly implemented by government and contractor staff.

#### MOBIS Contract GS-10F-0050L

#### Hourly Rates for SIN 874-7, Program Integration and Project Management

Labor Categories	Year 11 11/15/10– 11/14/11	Year 12 11/15/11– 11/14/12	Year 13 11/15/12– 11/14/13	Year 14 11/15/13– 11/14/14	Year 15 11/15/14– 11/14/15
Vice president/senior fellow	\$308.06	\$320.39	\$333.20	\$346.53	\$360.39
Senior researcher	\$214.87	\$223.47	\$232.41	\$241.70	\$251.37
Senior survey researcher	\$195.59	\$203.41	\$211.55	\$220.01	\$228.81
Project supervisor	\$45.47	\$47.29	\$49.18	\$51.15	\$53.19
Clerical	\$91.57	\$95.23	\$99.04	\$103.00	\$107.12



