General Services Administration
Federal Supply Schedule

for

Schedule 874

Cognosante, LLC
7926 Jones Branch Drive, Suite 330
McLean, VA 22102

Phone: (480) 423-8184
Fax: (480) 423-8108
Website: www.cognosante.com
DUNS #: 62-428-7306

Contract Number: GS-10F-0579N

Modifications through PA-0011
Mass Modifications through A302 (Refresh 20)

Period Covered by Contract:
September 8, 2013 - September 7, 2018
Business Size: Large

Specialty Item Numbers (SINs) offered: 874-1, 874-6, 874-7
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- SIN 874-7: INTEGRATED BUSINESS PROGRAM SUPPORT SERVICES

AUTHORIZED FEDERAL SUPPLY SCHEDULE PRICE LIST

COGNOSANTE MOBIS LABOR CATEGORY REQUIREMENTS

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- SIN 874-6: ACQUISITION MANAGEMENT SUPPORT
- SIN 874-7: INTEGRATED BUSINESS PROGRAM SUPPORT SERVICES
Cognosante, LLC - COMPANY OVERVIEW

Cognosante, LLC (Cognosante) is pleased to offer expert Mission Oriented Business Integrated Services (MOBIS) as a Federal Supply Schedule Contractor. We are a qualified company offering a wide range of related services, expertise, and experience. Cognosante has a reputation for excellence and is confident in our team’s ability to provide MOBIS related services.

Cognosante is a recognized leader in management and information technology (IT) consulting, data analysis and reporting, business process improvement, and strategic systems planning, and has established a reputation as one of the nation’s premier health care technology consultants, offering the expertise, vision, leadership, and compliance support to help organizations comply with Federal requirements and improve their business operations. We understand the government business and provide practical solutions to real-life business problems. In addition, Cognosante is the primary architect behind the Centers for Medicare & Medicaid Services’ (CMS) Medicaid Information Technology Architecture (MITA) and operates CMS’ National Provider Identifier (NPI) Enumerator program through our call center.

We have over 300 employees and associates nationally providing consulting and operational services. Our corporate headquarters and federal contract management office is in McLean, Virginia. We also have a national call center based in Fargo, North Dakota, and an administrative operations center in Scottsdale, Arizona. Other staff is co-located at customer sites in numerous states.

Cognosante AND MOBIS

Cognosante offers services in three SINs covered in the GSA MOBIS Federal Supply Schedule, including the following:

874-1: Integrated Consulting Services
874-6: Acquisition Management Support
874-7: Integrated Business Program Support Services
DESCRIPTION OF PRODUCTS AND SERVICES OFFERED

**SIN 874-1: INTEGRATED CONSULTING SERVICES**

Cognosante provides expert advice, assistance, guidance, or counseling in support of agencies’ management, organizational, and business improvement efforts. Cognosante also provides studies, analyses, and reports documenting any proposed development, consultative, or implementation efforts. Our consultants are content experts with senior-level experience in both operations and consulting, and have been involved in such innovative projects as:

- Development of the plan for managed care programs for the State of New Mexico
- Identification, analysis and documentation of “best practices” for Medicaid fraud and abuse detection in behalf of DHHS/CMS (formerly HCFA)
- Reengineering of the Nevada Medicaid Program and supporting information systems
- Business process redesign in response to HIPAA requirements
- The CMS Medicaid HIPAA Compliance Concept Model (MHCCM), a web-based tool to support Medicaid agencies and other payers of health services in implementing HIPAA
- A successful approach to assist CMS in assessing Y2K readiness of state Medicaid agencies and technical assistance workshops to assist states
- Development of a county-wide HIV/AIDS physician network to provide integrated comprehensive services in a managed care system
- Development of the Medicaid managed care information system in Arizona, the most mature Medicaid managed care system in the nation
- Innovative procurement models for systems requirements definition and acquisition

Specifically, our consulting services are focused in these areas:

**Strategic Systems Planning**

- Information system strategies
- Analysis of system requirements and specifications
- Facilitation of Joint Application Design (JAD) sessions
- Systems procurement support – RFP development, proposal evaluation
• Independent verification and validation (IV&V)

Business Process Improvement
• Operational assessment and review
• Operational improvement and process redesign

Management Consulting & Strategic Planning
• Strategic systems planning
• Program development and evaluation
• Facilitation
• Feasibility studies
• Cost-benefit analysis

HIPAA Compliance Solutions
• Awareness education and training
• Strategy development
• Compliance execution and monitoring
• Post-compliance assurance

Independent Verification and Validation (IV&V) Services
Cognosante performs Independent Verification and Validation (IV&V) services for its clients who are implementing new systems or programs using comprehensive and robust methodologies that help ensure complete, accurate, timely, and cost-effective outcomes. Our internal methodologies are compatible with the IEEE Std 1012-1998 “Standard for Software Verification and Validation.” We have applied our methodology to the development and implementation of Medicaid, managed care, public health, and mental health information systems, including custom-developed systems as well as Commercial Off-the-Shelf Systems (COTS) products.

Our services include the following activities:
• Development of an implementation work plan including identification of tasks, start dates, duration, dependencies and resource requirements
• Review and validation of system requirements including functionality, interfaces, data model, documentation, testing, operations and maintenance
• Review and validation of various system design documents
• Review and validation of test plans and results
- Review and validation of implementation activities
- Review and validation of operations

In addition, Cognosante provides facilitation and related decision support services to agencies engaging in collaborative efforts, working groups, or integrated product, process, or self-directed teams. Examples of our extensive facilitation services include, but are not limited to:

- Conducting Joint Application Development (JAD) sessions and documenting resulting in automated tools and software (e.g., CASE tools)
- Consensus modeling and building
- Group voting activities
- Assisting in procurement processes
- Development of draft and final reports for dissemination
- Strategic planning workshops
- Logistical meetingconference support when performing IT consulting services
- Evaluation of decision support systems
- Facilitation of technical proposal evaluation sessions
- Extensive user interviews and workgroup facilitation to establish system requirements

Our facilitation services have been used to identify new system requirements, develop new programs, evaluate vendor proposals, and other functions within organizations.

**SIN 874-6: ACQUISITION MANAGEMENT SUPPORT**

Cognosante provides expert advice, consultation, assistance, and documentation in support of studies conducted under privatization or commercial activities, studies, projects, or efforts. Examples of our privatization support and documentation services include, but are not limited to:

- Strategic planning support (e.g., conducting the “buy versus build” decision)
- Requirements Analysis and alternatives analysis
- Facilitation of consensus for privatization alternatives
- Advance Planning Document (APD) development for federally funded programs
- Developing, writing, releasing Requests for Proposals (RFPs) for the procurement of systems and contractor services
- Developing evaluation methodologies incorporating functional, technical and cost elements
- Developing Evaluation Manuals for organizations performing their own evaluation
- Evaluating proposals for proposals needing expert consultant assistance
• Evaluation Results Report to validate and document the evaluation process and outcome
• Providing evaluation support such as accepting and disseminating proposals, facilitating oral presentations, developing recommendations
• Contract Terms and Conditions
• Contract negotiation support

**SIN 874-7: INTEGRATED BUSINESS PROGRAM SUPPORT SERVICES**

Cognosante provides services in the management, integration, programs, and projects. Our consultants have proven skills and experience that encompasses all elements of the Systems Development Lifecycle including, but not limited to, the following service activities:

• Program management
• Program integration/leadership
• Program oversight
• Project management
• Business requirements development and needs analysis
• Feasibility studies
• Training and documentation development
• Joint Application Design (JAD) facilitation
• Business process improvement analysis

Consultants available for this category have demonstrated project management skills with both internal and external project teams and extensive experience in project team management, interacting with client department heads, agency secretaries and officials, and state control agencies.

This service category includes the full range of industry standard project management services including project plan development, using a variety of automated project planning tools (e.g., Microsoft Project and Project Managers Workbench). This service is provided by Cognosante consultants that possess skills and knowledge of industry accepted current Project Management Methodologies that conform to the Project Management Institute (PMI) Project Management Body of Knowledge (PMBOK).

We have provided this support to internal client as well as “mixed” client and consultant project teams and been able to achieve complex project objectives. Our project managers have been able to manage, lead and motivate these types of project teams successfully.
AUTHORISED FEDERAL SUPPLY SCHEDULE PRICE LIST

On-line access to contract ordering information, terms and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA Advantage!, a menu-driven database system. The INTERNET address GSA Advantage!™ is:

http://GSAAdvantage.gov.

Schedule Title:
Mission Oriented Business Integrated Services (MOBIS)

FSC Group, Part, and Section or Standard Industrial Group (as applicable):
874

FSC Class(es)/Product code(s) and/or Service Codes (as applicable):
R499

Contract number:
GS-10F-0579N

For more information on ordering from Federal Supply Schedules click on the FSS Schedules button at http://www.gsa.gov/schedule-ordering.

Contract period:
Original Base Period: September 8, 2005 through September 7, 2008
Option 1: September 8, 2008 through September 7, 2013
Current Option 2: September 8, 2013 through September 7, 2018

Contractor’s name, address, and phone number (include toll-free WATS number and FAX number, if applicable):
Cognosante, LLC  
7926 Jones Branch Drive, Suite 330  
McLean, VA 22102  

Phone Number: (480) 423-8184  
Toll-Free Number: (800) 726-9593  
FAX Number: (480) 423-8108  
E-mail: tom.kramer@cognosante.com  

Contractor’s internet address/web site where schedule information can be found (as applicable):  
www.cognosante.com  

Contract administration source (if different from preceding entry):  
Tom Kramer, Contracts Administrator  

Business size:  
Large Business  

CUSTOMER INFORMATION  

1a. Table of awarded special item number(s) with appropriate cross-reference to item descriptions and awarded price(s).  

874-1: Integrated Consulting Services  
874-6: Acquisition Management Support  
874-7: Integrated Business Program Support Services  

1b. Identification of the lowest priced model number and lowest unit price for that model for each special item number awarded in the contract. This price is the Government price based on a unit of
one, exclusive of any quantity/dollar volume, prompt payment, or any other concession affecting price. Those contracts that have unit prices based on the geographic location of the customer, should show the range of the lowest price, and cite the areas to which the prices apply.

Not applicable

1c. If the Contractor is proposing hourly rates, a description of all corresponding commercial job titles, experience, functional responsibility and education for those types of employees or subcontractors who will perform services shall be provided. If hourly rates are not applicable, indicate “Not applicable” for this item.

<table>
<thead>
<tr>
<th>Labor Categories</th>
<th>Year 11 9/8/2013 to 9/7/2014</th>
<th>Year 12 9/8/2014 to 9/7/2015</th>
<th>Year 13 9/8/2015 to 9/7/2016</th>
<th>Year 14 9/8/2016 to 9/7/2017</th>
<th>Year 15 9/8/2017 to 9/7/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative/Clerical</td>
<td>$70.43</td>
<td>$71.84</td>
<td>$73.28</td>
<td>$74.74</td>
<td>$76.24</td>
</tr>
<tr>
<td>Business Analyst</td>
<td>$153.00</td>
<td>$156.06</td>
<td>$159.18</td>
<td>$162.36</td>
<td>$165.61</td>
</tr>
<tr>
<td>Consultant</td>
<td>$136.46</td>
<td>$139.18</td>
<td>$141.97</td>
<td>$144.81</td>
<td>$147.70</td>
</tr>
<tr>
<td>Contracting Specialist</td>
<td>$154.07</td>
<td>$157.15</td>
<td>$160.30</td>
<td>$163.50</td>
<td>$166.77</td>
</tr>
<tr>
<td>Database Analyst</td>
<td>$159.34</td>
<td>$162.53</td>
<td>$165.78</td>
<td>$169.10</td>
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</tr>
<tr>
<td>Documentation Specialist</td>
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<td>$134.70</td>
<td>$137.39</td>
<td>$140.14</td>
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<tr>
<td>Evaluation Specialist</td>
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</tr>
<tr>
<td>HIPAA Privacy Specialist</td>
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<td>$177.00</td>
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<td>$187.84</td>
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<tr>
<td>HIPAA Security Specialist</td>
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<td>$177.00</td>
<td>$180.54</td>
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<td>$187.84</td>
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<tr>
<td>HIPAA TCI Specialist</td>
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<td>$191.27</td>
<td>$195.09</td>
<td>$198.99</td>
<td>$202.97</td>
</tr>
<tr>
<td>JAD Facilitator</td>
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<td>$150.86</td>
<td>$153.88</td>
<td>$156.95</td>
<td>$160.09</td>
</tr>
<tr>
<td>Management Analyst</td>
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<td>$139.18</td>
<td>$141.97</td>
<td>$144.81</td>
<td>$147.70</td>
</tr>
<tr>
<td>Modeler</td>
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<td>$157.15</td>
<td>$160.30</td>
<td>$163.50</td>
<td>$166.77</td>
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<tr>
<td>Process Analyst</td>
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<td>$139.18</td>
<td>$141.97</td>
<td>$144.81</td>
<td>$147.70</td>
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<tr>
<td>Project Leader</td>
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<td>$167.78</td>
<td>$171.13</td>
</tr>
<tr>
<td>Project Manager</td>
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<td>$177.00</td>
<td>$180.54</td>
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</tr>
<tr>
<td>Quality Assurance Manager</td>
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<td>$160.30</td>
<td>$163.50</td>
<td>$166.77</td>
</tr>
<tr>
<td>Scribe</td>
<td>$70.43</td>
<td>$71.84</td>
<td>$73.28</td>
<td>$74.74</td>
<td>$76.24</td>
</tr>
<tr>
<td>Senior Business Analyst</td>
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<td>$162.30</td>
<td>$165.55</td>
<td>$168.86</td>
<td>$172.24</td>
</tr>
<tr>
<td>Senior Consultant</td>
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<td>$154.80</td>
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<td>Senior Process Analyst</td>
<td>$154.07</td>
<td>$157.15</td>
<td>$160.30</td>
<td>$163.50</td>
<td>$166.77</td>
</tr>
</tbody>
</table>
The Service Contract Act (SCA) is applicable to this contract as it applies to the entire 874: MOBIS Schedule and all services provided. While no specific labor categories have been identified as being subject to SCA due to exemptions for professional employees (FAR 22.1101, 22.1102 and 29 CFR 541.300), this contract still maintains the provisions and protections for SCA eligible labor categories. If and/or when the Contractor adds SCA labor categories / employees to the contract through the modification process, the Contractor must inform the Contracting Officer and establish a SCA matrix identifying the GSA labor category titles, the occupational code, SCA labor category titles and the applicable WD number. Failure to do so may result in cancellation of the contract.
2. **Maximum order.**

   $1,000,000.00

3. **Minimum order.**

   $100.00

4. **Geographic coverage (delivery area).**

   Domestic only

**Point(s) of production (city, county, and State or foreign country).**

Same as company address

5. **Discount from list prices or statement of net price.**

   Government net prices (discounts already deducted). See the following.

6. **Quantity discounts.**

<table>
<thead>
<tr>
<th>Commercial</th>
<th>See Attachment 2 – Formatted Price List sheet</th>
<th>&gt;$1M  0 - 19%</th>
<th>&gt;$5M  0 - 34%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Government</td>
<td>See Attachment 2 – Formatted Price List sheet</td>
<td>&gt;$1M  0 - 20%</td>
<td>&gt;$5M  0 - 35%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

7. **Prompt payment terms.**

   1%-29 days, Net 30 days
9a. **Notification that Government purchase cards are accepted at or below the micro-purchase threshold.**

Yes

9b. **Notification whether Government purchase cards are accepted or not accepted above the micro-purchase threshold.**

Will not accept over $2,500

8. **Foreign items (list items by country of origin).**

None

11a. **Time of delivery. (Contractor insert number of days.)**

Specified on the Task Order

11b. **Expedited Delivery.** The Contractor will insert the sentence “Items available for expedited delivery are noted in this price list.” under this heading. The Contractor may use a symbol of its choosing to highlight items in its price lists that have expedited delivery.

Contact Contractor

11c. **Overnight and 2-day delivery.** The Contractor will indicate whether overnight and 2-day delivery are available. Also, the Contractor will indicate that the schedule customer may contact the Contractor for rates for overnight and 2-day delivery.

Contact Contractor
11d. **Urgent Requirements.** The Contractor will note in its price list the “Urgent Requirements” clause of its contract and advise agencies that they can also contact the Contractor’s representative to effect a faster delivery.

Contact Contractor

12. **F.O.B. point(s).**

Destination

13a. **Ordering address(es).**

Same as company address

13b. **Ordering procedures**

For supplies and services, the ordering procedures, information on Blanket Purchase Agreements (BPA’s), and a sample BPA can be found at the GSA/FSS Schedule homepage ([http://www.gsa.gov/schedule-ordering](http://www.gsa.gov/schedule-ordering)).

14. **Payment address(es).**

Same as company address

15. **Warranty provision.**

Contractor’s standard commercial warranty

16. **Export packing charges, if applicable.**

N/A

17. **Terms and conditions of Government purchase card acceptance (any thresholds above the micro-purchase level).**

Contact Contractor

18. **Terms and conditions of rental, maintenance, and repair (if**
applicable).

N/A

19. Terms and conditions of installation (if applicable).

N/A

20. Terms and conditions of repair parts indicating date of parts price lists and any discounts from list prices (if applicable).

N/A

20a. Terms and conditions for any other services (if applicable)

N/A

21. List of service and distribution points (if applicable).

N/A

22. List of participating dealers (if applicable).

N/A

23. Preventive maintenance (if applicable).

N/A

24a. Special attributes such as environmental attributes (e.g., recycled content, energy efficiency, and/or reduced pollutants).

N/A
24b. If applicable, indicate that Section 508 compliance information is available on Electronic and Information Technology (EIT) supplies and services and show where full details can be found (e.g. contractor’s website or other location.) The EIT standards can be found at: www.Section508.gov/.

N/A

25. Data Universal Number System (DUNS) number.

62-4287306

26. Notification regarding registration in Central Contractor Registration (CCR) database.

Registered

27. Uncompensated Overtime (Indicate if used).

Contractor will accept LH and FFP
Cognosante MOBIS Labor Category Requirements

Education Equivalency

For All Labor Categories Minimum Education Equivalents are:

**Masters** = Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position.

**Bachelors** = 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position.

**Associate** = 1 to 2 years of experience relative to the specific position.

Administrative/Clerical

**Description**: This position is responsible for performing full range of administrative functions of a confidential nature for the Division Vice President of Sales. Responsibilities include composing correspondence, preparing and updating reports, maintain database of sales activity, arrange travel and meetings, etc. Acts as a receptionist for VP with considerable contact with business clients and internal staff. Maintains official corporate records and executes administrative policies. Requires substantial independent judgment, knowledge of operations and ability to act independently.

**Minimum Training**: Excellent PC Skills - must be proficient in the use of MS Office Suite (Word, Excel, Outlook, PowerPoint, and Access). MS Access and good organizational skills are a must. Basic experience in making travel arrangements. Prior experience in scheduling and facilitating meetings. Good communication skills both oral and written. Must be able to work in a fast paced and deadline driven environment and work minimal overtime as required.

**Certifications**: N/A

**Education/Experience**: Associate's degree (A.A.) or equivalent from a two-year college or technical school and three to four years related experience, or High School diploma and three to four years of related experience.
**Business Analyst**

**Description**
Provides complex management consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
- Identifies and documents deficiencies and dysfunctionality in existing clinical, financial or business processes and information systems.
- Develops “As Is” and “To Be” models as part of reengineering projects.
- Acts as project manager on projects as assigned.
- Assists in identifying new business opportunities and in developing and presenting proposals to prospective clients.

**Minimum Training**
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.
Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

**Certifications**
N/A

**Education/Experience**
Bachelor’s degree (B.A.) from four-year college or university or 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position.

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**Consultant**

**Description**
Provides complex management consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
• Identifies and documents deficiencies and dysfunctionality in existing clinical, financial or business processes and information systems.
• Develops “As Is” and “To Be” models as part of reengineering projects.
• Assists in identifying new business opportunities and in developing and presenting proposals to prospective clients.

Minimum Training
• Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.
• Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Bachelor’s degree (B.A.) from four-year college or university or 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position.
Contracting Specialist

Description
- Assists in planning and design of new software applications with focus on full system compliance with HIPAA administrative simplification regulations.
- Serve as subject matter expert (SME) for project team for HIPAA administrative simplification regulations.
- Assists in the planning and design of EDI (Electronic Data Interchange) specifications and transaction mapping.
- Participates in software development through the identification of system requirements, change request definition, program specification review, system & acceptance testing, training and serving as client liaison again with focus on HIPAA administrative simplification regulations.
- Assist in the system testing effort.
- Stay current with new HIPAA administrative simplification regulations and revisions to existing regulations.
- Develops training standards, plans, and materials.
- Conducts training or demo sessions for users, potential clients, or staff.
- Develops user manuals, proposals, system help, and system documentation.

Minimum Training
Position may involve JAD, Testing, QA, HIPAA, Healthcare and EDI.

Certifications
CACM or CPCM certification a plus.

Education/Experience
Bachelor’s degree (B.A.) from four-year college or university or 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position. Minimum of 5 years of experience as a Government Contracting Officer/Contract Specialist. Significant experience in contracting in both the pre and post award arena. Experience in preparing solicitations, negotiating contracts, preparing SOWs, assisting in the source selection process and administering all different type of contracts (FFP, Cost reimbursable and Time and Materials).
Database Analyst

Description
Responsibilities include implementing and maintaining all operational functions of database system, including daily, weekly and monthly loads, DDL, DML, access tuning, and space allocations. Consults with users, determines requirements and recommends database design and implementation strategies. Provides comprehensive consulting at highest technical level, ensuring efficiency and security. Researches and evaluates alternatives and recommends solutions for database and system design. Codes, tests and implements scripts necessary to support database operations and monitoring. Supports problem resolution and database performance tuning. Consults and advises on application design and SQL tuning. Provides data administration support for the development and maintenance of production and test database environments. Participates in product evaluations, design review sessions, data requirement meetings, and consulting with application development products.

Minimum Training
Strong knowledge of database schemas and relational database structure, data elements dictionary, data modeling, and diagrams. Strong analytical abilities required for interacting with customers to evaluate work and provide technical assistance. Good interpersonal skills required for interacting with customers and clients and providing technical assistance to resolve problems. Good organizational skills required for effective communication. Knowledge of health care data and applications beneficial.

Certifications
N/A

Education/Experience
Bachelor's degree (or equivalent work experience) in one of the following disciplines: Computer Science, Information Management, Business, Mathematics, or related field in order to provide consultative and technical expertise to customers. Work typically requires five or more years of experience, including a minimum of two years experience as database analyst. Requires experience with multiple architecture platforms such as UNIX, Sequel, and mainframe environment.
**Documentation Specialist**

**Description**
Under general direction and guidance, create, maintain, and publish policy and procedure documentation, forms, proposals, Requests for Proposals, deliverables, instructional & job aids, and PowerPoint presentations. Duties include information development using prescribed formats, form design, and graphic design. Will work with a small team of writers and trainers to adapt or develop materials appropriately for reference and training.

**Minimum Training**
Knowledge and skills with MS Office (Word, Excel, PowerPoint, Access), Dreamweaver, Adobe Photoshop, HTML. Excellent organizational and communication skills are essential.

**Certifications**
N/A

**Education/Experience**
Bachelors degree in Applied Writing, Journalism, from four-year college or university or 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position, and two to three years' experience in procedural writing and newsletter writing preferred. One to two years experience with web-based delivery of documentation desirable.

**Evaluation Specialist**

**Description**
Responsible for evaluating competitive proposals from vendor/contractors in order to select the proposals representing best value to the government area. Will apply procurement specific evaluation criteria against each proposal. Will evaluate objective and subjective elements of each vendor qualifications, technical approach, staff qualifications, and cost.

**Minimum Training**
Must have experience evaluating proposals for large and complex systems and service contracts.

**Certifications**
N/A
**Education/Experience**
BS/BA degree from four-year college or university or 2 years of college + 2 years experience relative to the specific position or 4 years experience relevant to the specific position, plus three years of related experience.
HIPAA Privacy Specialist

**Description**
Privacy Specialists are experts in the secure electronic handling of personally identifiable information. They examine privacy policies and procedures, administer privacy questionnaires, and gather other documentation related to the handling of personally identifiable information. In addition, they identify gaps in compliance with the HIPAA privacy regulations, make recommendations for achieving compliance, and determine what actions will ensure that Protected Health Information (PHI) are handled correctly.

**Minimum Training**
Must be familiar and knowledgeable with requirements related to the Health Insurance Portability and Accountability Act (HIPAA) particularly as they pertain to Privacy regulations and related issues.

**Certifications**
N/A

**Education/Experience**
BA/BS degree from four-year college or university or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

At least three years of experience in the industry with at least two of those years directly related to the relevant area of expertise.
HIPAA Security Specialist

Description
Security Specialists are responsible for examining existing information security policies and processes. They document security policies, assessing risk and developing security compliance plans. Furthermore, they research development approaches, recommend security software and systems, and conduct systems analysis. The SMEs will use automated risk analysis tools to offer security risk analysis for data collection, analysis, and establishing a baseline assessment for the targeted systems and/or applications. They produce risk analyses to identify the risks and issues, and make recommendations for compliance with state and federal requirements. Together with customers and other stakeholders, they review existing documentation, develop plans of action and milestones for certification and accreditation, and provide initial guidance for required artifacts through the development of security documentation templates.

Minimum Training
Must be familiar and knowledgeable with requirements related to the Health Insurance Portability and Accountability Act (HIPAA) particularly as they pertain to Security regulations and related issues.

Certifications
N/A

Education/Experience
BA/BS degree from four-year college or university or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

At least three years of experience in the industry with at least two of those years directly related to the relevant area of expertise.
HIPAA TCI Specialist

**Description**
Specialists for Transactions and Code Sets (TCI) analyze the flow of electronic data in and between systems. They conduct transaction data mapping for gap analyses, and conduct testing and implementation of healthcare systems. They also participate in requirements analysis.

**Minimum Training**
Must be familiar and knowledgeable with requirements related to the Health Insurance Portability and Accountability Act (HIPAA) particularly as they pertain to Transaction and Code Set Instructions.

**Certifications**
N/A

**Education/Experience**
BA/BS degree from four-year college or university or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

At least three years of experience in the industry with at least two of those years directly related to the relevant area of expertise.

Management Analyst

**Description**
Under general direction and guidance aid in preparing and analyzing project plans, understanding and applying basic consulting principles, documenting processes and writing requirements, work closely with team members to understand client needs.

**Minimum Training**
- Candidate must have solid analytical skills and ability to utilize databases as the primary means for reporting. Must have strong MS Access experience.
- Must have good Microsoft Office skills, including Excel, Word, PowerPoint
- Must have excellent verbal and written communication skills
- Strong analytical skills
- Requirements analysis, financial services experience desirable
- CRM experience is a plus
Certifications
N/A

Education/Experience
- One to two years of prior work experience in Consulting or IT environment
- Previous experience in testing or programming
- Bachelors degree in MIS, Computer Science, or Engineering, or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
Process Analyst

**Description**
This position's overall objective is to identify and implement the right business processes for the company. This incumbent is responsible for leading research, analysis for recommendations to solve business problems by determining solutions via business processes. Additional responsibilities include assisting the field based organization to create process capabilities and increasing performance of existing processes through workflow analysis. This will be accomplished by planning, managing and monitoring performance improvement efforts from concept through implementation.

**Minimum Training**
- Formal process engineering and use case development
- Significant knowledge of the software life cycle (SLC)

**Certifications**
N/A

**Education/Experience**
- Bachelors degree in MIS, Computer Science, or Engineering, or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
- Demonstrated ability with business requirements definition and technical specifications
- Test plan, data preparation and test execution experience
- Release management, quality assurance and production application support
- Specific knowledge of wireless or cable industry preferred
- Project Management experience preferred
- Appropriate candidates will have significant experience in large-scale billing package (COTS) integration projects with specific expertise in the design, requirements specification and documentation and implementation of process improvements.

Project Leader

**Description**
The Project Lead will manage projects as assigned using the internal process of product release in accordance with projected timelines and budget. Interface with other Project Leads, developers and outside contractors to ensure the success of projects as assigned, including client, infrastructure, regulatory and web projects as they pertain to the development and technology teams. Resolve cross-functional...
issues that arise during the conduct of assigned project initiatives. Responsible for managing projects in accordance with the standards developed and approved as 'development and technology project methods'. Responsible for managing the Software Development Life Cycle for assigned projects and ensuring the integrity of the ASDM/SDM and Change Control process for those projects.

**Minimum Training**
The successful candidate will possess strong technical project management skills, sound decision-making skills, and sound judgment and conflict resolution skills.

**Certifications**
N/A

**Education/Experience**
High School diploma required. The position requires at least three years of project management experience with at least one year of multiple project management experience, a basic understanding of software development methodologies and the ability to work with simultaneous projects that have constant aggressive deadlines.
Project Manager

Description
Provides complex project management consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.

- Manage daily activities, hours of work and place of work of all consultants and contractors assigned to project in accordance with the approved project work plan.
- Monitor status of all project tasks and deliverables and advise senior management of any significant variations.
- Monitor project budget and advise senior management of any significant variations.
- Report as required to the client contact and manage the expectations of clients.
- Identify and documents deficiencies and dysfunctionality in existing clinical, financial or business processes and information systems.
- Collect, document, and analyze information concerning clients’ current clinical, financial or business processes and information systems.
- Develop “As Is” and “To Be” models as part of reengineering projects.
- Assist in identifying new business opportunities and in developing and presenting proposals to prospective clients.
- Manage client invoicing which includes tracking client receivables and payments, and contacting project clients regarding late payments.
- Supervises all consultants and contractor assigned to the project.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Master’s degree (M.A.) or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Quality Assurance Manager

Description
Responsibilities will include, but not limited to the following: Supervises, directly, Quality Control Analysts; Performs special audits and prepares comprehensive reports and graphical representations of auditing statistics; Extrapolates audit report findings and prepares narrative reports of audit findings which identify impacts, trends, and recommendations and provides project management and supervisors with feedback on process or staff effectiveness; Participates in the interview and hiring process; and Performs other duties as may be assigned by management.

Minimum Training
Demonstrated computer literacy in Microsoft Access, Excel, and Word; strong people management skills; excellent organizational, interpersonal, written, and verbal communication skills; ability to perform comfortably in a fast-paced, deadline-oriented work environment; ability to successfully execute many complex tasks simultaneously; and ability to work as a team member, as well as independently.

Certifications
ISO 9000 Internal Auditor Certification (preferred)

Education/Experience
- Bachelor’s degree from an accredited college or university with relevant course work in accounting, statistics, or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
- Preferred qualifications include two years of experience in Quality Assurance, Internal auditing, or Accounting in a health care or production based environment.
Senior Business Analyst

Description
Provides complex management consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
- Identifies and documents deficiencies and dysfunctionality in existing clinical, financial or business processes and information systems.
- Develops “As Is” and “To Be” models as part of reengineering projects.
- Acts as project manager on projects as assigned.
- Assists in identifying new business opportunities and in developing and presenting proposals to prospective clients.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Master's degree (M.A.) or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Senior Consultant

Description
Provides complex management consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Identifies and documents deficiencies and dysfunctionality in existing clinical, financial or business processes and information systems.
- Acts as project manager on projects as assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
- Develops “As Is” and “To Be” models as part of reengineering projects.
- Assists in identifying new business opportunities and in developing and presenting proposals to prospective clients.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Master's degree (M.A.) or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Senior Process Analyst

Description
The Senior Business Process Analyst will act as an internal consultant and is responsible for maintaining process expertise for one or more of the following process areas: Revenue, Inventory, Manufacturing and/or Other Business Processes. Additional responsibilities include process standardization supported by Standard Operating Policies (SOPs), managing new SOPs through the approval process, and the development, implementation and training of new or revised processes/SOPs.

Minimum Training
This incumbent must possess strong problem-solving and decision-making skills and process management concepts. Additionally, strong leadership, initiative, communication, organization and presentation skills are required.

Proficiency with software systems: ERP, Microsoft Word, Excel, PowerPoint (or other flow-charting software) and Project are preferred.

Certifications
N/A

Education/Experience
Bachelor's Degree in a Business related field with three to five years of relevant experience within a sales and distribution business environment, preferably the beverage industry. MBA is a plus, or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

Proven experience working with and supporting all levels of management through special studies, briefings, project management and research is required.
System Analyst

**Description**
- Creates detailed project plans, work assignments, and target dates for assigned projects.
- Analyzes requested changes and performs maintenance to existing applications.
- Acts as a liaison to define business requirements and/or problems and initiates maintenance of existing programs or designs of a new application.
- Works as part of a project team to determine project requirements, goals, implementation, and schedules.
- Provides detailed project planning on larger projects and may act as project manager on smaller projects/development efforts.
- May provide training of users and operational personnel on all aspects of their systems.
- Maintains current applications by analyzing process flows, researching issues, and implementing systems changes.
- Continues to develop technical expertise and keeps current with trends and innovations in the industry.

**Minimum Training**
Good analytical, presentation, and oral and written communication skills. Proven knowledge in one or more applications or systems.

**Certifications**
N/A

**Education/Experience**
Bachelors degree in Computer Science/Information Systems or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
**System Tester**

**Description**
- Responsibilities include building test plans, overseeing implementation plans with test teams and reporting results for whole application systems. Tests whole systems performance and/or oversees testing of software application systems.
- Reviews new requirements of systems applications, reads systems diagrams, reads developed software, determines where the system must be scaled so that stress testing will be focused.
- Alternate sample of daily work might be to work with developers to change the cache algorithm so that tests can be loaded more efficiently, so they must be able to talk with the technical team.

**Minimum Training**
Knowledge and experience in implementing a large scale healthcare application. Requires strong knowledge of edits and audits, code sets, and data values. Must have ability to define and document all testing criteria and scenarios. Also must have analytical skills to compare and reconcile the expected versus real test results. Must be able to effectively communicate with technical teams.

**Certifications**
N/A

**Education/Experience**
BS/BA degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position. Plus two or more years of related experience testing large scale healthcare application implementations.
Technical Writer

**Description**
Writing and updating engineering documentation supporting the list of customers. Should be familiar with process flow in a business environment and to document this flow on a customer-by-customer basis. Will be responsible for chairing meetings with customers and Network Engineering staff to obtain information and consolidate in book form. Establish reviewing standards and periodic updating of all customer documentation (Yearly). Responsible for web enablement of the documentation records.

**Minimum Training**
Recommend two years of technical writing experience in a networking environment. Should have background and experience with Microsoft Office, specifically Word, Excel and PowerPoint. Should be fluent with the Visio tool and the skill to initiate and update networking drawings.

**Certifications**
N/A

**Education/Experience**
BA or BS (four year degree) or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
Technologist

**Description**

**Minimum Training**

**Certifications**
Programming and development, security training, project management institute, MCSA, MCSE, MCDBA, MCSD

**Education/Experience**
AA or BS Computer and Information Sciences, or equivalent work experience based on the education relevancy requirements.
Training Specialist

Description
The Training Specialist is responsible for the development and delivery of technical training to a variety of audiences including, Customer Service, Network Operations Center, and Field Service technicians.

Develops, writes, and coordinates Training manuals working with Managers for specific details. The training manuals should include course content, visual charts, videotapes, slides, etc. Types initial and/or final drafts of manuals.

- Responsible for creating and delivering training on network operations, network hardware, protocols, security and diagnostic methods.
- Works with technical management to understand their goals, hiring plans and to identify training priorities.
- Develops a strong working knowledge of the technical organizations and specific job responsibilities of their workers.
- Develops a technical education curriculum and for each specific course, develops competency based, behavioral objectives.
- Plan, create, and execute training and educational programs for telecommunications product rollouts.
- Measures retention of taught materials and provides feedback to Managers.
- Develop and maintain content and delivery of the Training Intranet site.
- Other Duties as assigned.

Minimum Training
- Excellent communication skills, both written and verbal.
- Strong organizational skills and a good public speaker at ease moderating large groups.

Certifications
MCSE certification a plus

Education/Experience
- College-level degree in one or more of the following: Engineering, Telecommunications, Communications, Business Administration, Teaching or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
- Three or more years of network technical training experience.
- High comprehension level of telecommunications network services including voice, long distance, data, Internet, and CPE. Prior sales engineering experience and/or knowledge of Central Office Equipment a plus.
APD Subject Matter Expert (SME)

**Description**
Senior level analyst experienced in preparing federal Advance Planning Documents (APDs) on behalf of state health and human services agencies to the Centers for Medicare & Medicaid Services (CMS), Agency for Children & Families (ACF), and Food and Nutrition Service (FNS) for enhanced system funding. Must be knowledgeable in all the constituent APD components including system feasibility studies, alternatives analysis, cost benefit analysis, cost allocation plan, and other activities required by the CFR and state regulations.

Must be capable of working the state and federal regional and central office personnel to facilitate the submission and approval of APDs on a timely basis.

**Minimum Training**
Experience with program-specific requirements (e.g., Medicaid, S-CHIP, child welfare, TANF, Food Stamps, WIC, etc.) for systems planning and funding.

**Certifications**
None

**Education/Experience**
Minimum Bachelor’s degree with MBA or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
**Budget Analyst**

**Description**
Cognosante provides business analysis and health care Information Technology (IT) budgeting support to its clients. A Budget Analyst participates in analysis and recommendations to develop IT budgets to support state and federal budgeting requirements. IT budgets for the publicly funded programs such as Medicaid and Chile Welfare are multiyear budgets and, at times, require cost allocation across multiple programs in the state. Since many of the programs involve some combination of state and federal funding, or grants moneys, knowledge and expertise in program operations as well as cost accounting are key considerations.

Essential Job Functions:
- Understands key business processes of the client’s operations and the contemplated changes in healthcare technology.
- Assists in the analysis of financial data and extracts and defines relevant information; interprets data for the purpose of determining past financial performance and develop budgets for submission to regulatory entities.
- In a cost allocation setting, reviews the multiple programs sharing IT infrastructure and IT platforms and develop cost allocation methodologies across such programs.
- Prepares presentations for clients and their representatives to support legislative or executive approvals of budgets and expenditures.
- Assists in the development of all types of budgets, including general, discretionary accounts, endowments, private, and federal funds.
- Using templates, analyzes budget patterns, projects expenditures, and prepares approved budget.
- Using templates, collects and compiles budget data, completes work papers and status reports.
- Assists in the development and maintenance of budget monitoring systems.
- Uses appropriate cost rates, such as indirect and benefit rates for proposed budget.
- Reviews budget justification to ensure it relates to budgeted dollars.
- Ensures compliance with all relevant agency regulations and restrictions.

**Minimum Training**
Must be healthcare subject matter experts with work experience in a variety of important positions in the government environment and familiar with the state or federal regulations and policies.

**Certifications**
N/A

**Education/Experience**
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years
related experience and/or training.

Eligibility System Specialist

Description
Senior consultant familiar with eligibility determination and benefits management of various federal and state human service entitlement programs. Must be able to develop functional, system and other requirements for eligibility systems and support their design, development, implementation or Independent Verification & Validation (IV&V)

Essential duties and responsibilities include the following. Other duties may be assigned.
- Identifies and documents deficiencies and dysfunctions in existing Eligibility systems.
- Develops alternatives for solutions to problems and, where appropriate, assists in implementing improved or new business processes or automated systems.
- Acts as project manager on projects as assigned.
- Collects, documents, and analyzes information concerning clients’ current Eligibility systems.
- Defines, tests, and implements solutions to business and systems problems.

Minimum Training
Experience with Programs and systems with financial and other factors of eligibility determination such as Medicaid, S-CHIP, child welfare, TANF, Food Stamps, WIC, etc).

Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
None

Education/Experience
Minimum Bachelor’s degree with MBA or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

Financial Analyst
Description
Cognosante provides business analysis and cost benefit analysis support to its clients. A financial analyst participates in analysis and recommendations to improve the operational and financial effectiveness of client’s operations. In this capacity, the analyst analyzes the client’s business processes, extracts financial data from various accounting and information systems. Performs financial and cost accounting analysis of data, and develops cost and benefits data over 10-15 years in the future.

Essential Job Functions:
- Understands key business processes of the client’s operations and the contemplated changes in healthcare technology.
- Assists in the analysis of financial data and extracts and defines relevant information; interprets data for the purpose of determining past financial performance and the effect of new changes on client’s operations.
- Reviews costs and performs cost benefit analysis related to projects and/or programs.
- Performs statistical, cost, and financial analysis of historical data and projects future expenses resulting from investment in new technology or information systems.
- Prepares presentations for clients and their representatives to support legislative or executive approvals of budgets and expenditures.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Certifications
N/A

Education/Experience
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Health Plan Subject Matter Expert (SME)

Description
The Health Plan SME must possess knowledge of Medicare operations; Encounter Data Processing and Collection; Providing complex management and information consulting services to clients; Establishing capitation parameters for Medicare and Medicaid plans. Must also be knowledgeable in Medicare information technology systems, and federal and state Medicare reporting requirements.

Responsibilities may include the following duties.
- Collects, documents, and analyzes information concerning clients’ current health plan and related systems.
- Identifies and documents deficiencies and dysfunctional areas in existing health plans and related systems.
- Develops alternatives for solutions to problems and, where appropriate, assists in implementing improved or new business processes or automated systems.
- Defines, tests, and implements solutions to business and systems problems.
- Acts as project manager on projects as assigned.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
IV&V Specialist

Description
The IV&V Specialist must possess knowledge of healthcare systems and operations; developing test plans; developing communication plans; conducting system tests; reviewing application and system deliverables; coordination of deliverable reviews and finalizing review results; reviewing systems; acceptance, conversions; parallel testing; and test results.

Responsibilities may include the following duties.
- Collects, documents, and analyzes information concerning clients’ current systems.
- Identifies and documents deficiencies and dysfunctional areas in existing systems.
- Defines, tests, and implements solutions to business and systems problems.
- Acts as project manager on projects as assigned.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem solving, and customer service skills.

Certifications
N/A

Education/Experience
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Medicaid Waivers Specialist

Description
- Senior consultant with knowledge and experience developing, submitting and obtaining approval for Medicaid Waivers under various waiver types such as 1115, 1115 Katrina, 1915(b), and 1915(c).
- Provides complex management and information technology consulting services to clients.
- Acts as project manager on projects as assigned.

Minimum Training
Experience with Medicaid Waiver Programs such as Long Term Care, DD, Mental Health, etc. operated in various states.

Certifications
None

Education/Experience
Minimum Bachelor’s degree with MPH, MBA or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
MITA Specialist

Description
This Medicaid Information Technology Architecture (MITA) Specialist is a high level position that directs, establishes, maintains, and plans the overall policies and goals for business plans and operational oversight related to healthcare strategic initiatives including MITA and Health Information Exchanges (HIE).

Essential duties and responsibilities include the following. Other duties may be assigned.
- Leads Consulting Activities for MITA and HIE.
- Provides Subject Matter Expertise to related projects and business activities.
- Develops and maintains project methodology and training materials for staff development use. Includes a focus on the “train the trainer” approach to migrate new training initiatives to designated trainer(s).
- Participates in industry and standards groups to promote the strategic healthcare vision and gather information.

Minimum Training
Must have working knowledge of word processing, spreadsheet, Visio, MS Project, PowerPoint, e-mail, and Internet software.

Certifications
N/A

Education/Experience
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
MITA Subject Matter Expert (SME)

Description
Provides complex management and information technology consulting services related to the Medicaid Information Technical Architecture (MITA) to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Identifies and documents deficiencies and dysfunctional areas in existing systems impacted by MITA.
- Develops alternatives for solutions to problems and, where appropriate, assists in implementing improved or new business processes or automated systems.
- Acts as project manager on projects as assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
- Defines, tests, and implements solutions to business and systems problems.

Minimum Training
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

Certifications
N/A

Education/Experience
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem-solving, and customer service skills.
**MMIS Subject Matter Expert (SME)**

**Description**
Provides complex management and information technology consulting services related to the Medicaid Management Information System (MMIS) to clients by applying existing knowledge and expertise to performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Identifies and documents deficiencies and dysfunctional areas in existing systems impacted by or critical to the MMIS.
- Develops alternatives for solutions to problems and, where appropriate, assists in implementing improved or new business processes or automated systems. Acts as project manager on projects as assigned.
- Collects, documents, and analyzes information concerning clients’ current clinical, financial or business processes and information systems.
- Defines, tests, and implements solutions to business and systems problems.

**Minimum Training**
Must be proficient in word processing, spreadsheet, e-mail, database, contact management, internet, and project management software, as well as Visio.

**Certifications**
N/A

**Education/Experience**
Masters Degree or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.

Must have familiarity with project management tools and methodologies. Must have excellent communication, problem-solving, and customer service skills.
Program Policy Analyst

Description
Senior Consultant capable of performing health and human service program development, assessment and implementation.

Provides complex management and information technology consulting services to clients by performing the following duties.

Essential duties and responsibilities include the following. Other duties may be assigned.
- Identifies and documents deficiencies and dysfunctions in existing programs.
- Develops alternatives for solutions to problems and, where appropriate, assists in implementing improved or new business processes or automated systems.
- Acts as project manager on projects as assigned
- Collects, documents, and analyzes information concerning clients’ current programs.
- Defines, tests, and implements solutions to business and systems problems.

Minimum Training
- Experience with Medicaid Waiver Programs such as Long Term Care, DD, Mental Health, etc operated in various states.
- Must be able to understand and interpret enabling laws and regulations, define recommended programmatic options, and develop policies and procedures to support those programmatic initiatives.

Certifications
N/A

Education/Experience
Masters degree, MPA, MPH or MSW preferred, or Bachelors degree + 2 years experience relative to the specific position or 6 years experience relative to the specific position; or four to 10 years related experience and/or training.
Senior Technical Analyst

Description
A Senior Technical Analyst works closely with the Client’s identified systems expert to identify existing documentation that will be useful in assessing current environments.

- Leverages identified information assessment processes.
- Supplements assessment processes with stakeholder sessions including technical experts identified by the Client’s technical lead.
- Gathers information from the existing system to determine the current system/technical maturity levels.
- Performs in key phases of projects to confirm technical baselines for use in creating the strategic plans.
- Assists in designs, programs, tests, and implements applications in a timely and efficient manner in accordance with Client procedures and standards.
- Finalize project plans, work assignments, and target dates for assigned projects.
- Analyzes requested changes and performs maintenance to existing applications.
- Assists in defining business requirements and/or problems and initiates maintenance of existing programs or designs of a new application.
- Works as part of a project team to determine project requirements, goals, implementation, and schedules.
- Continues to develop technical expertise and keeps current with trends and innovations in the industry.

Minimum Training

Certifications
Programming and development, security training, project management institute, MCSA, MCSE, MCDBA, MCSD
Education/Experience
AA, BS Computer and Information Sciences, or 1 to 2 years of experience relative to the specific position or 4 years experience relevant to the specific position.

Systems Architect

Description
Responsible for developing an enterprise architecture using service-oriented architecture (SOA) for the specified program. Experience in developing business process models, business services, and solutions sets to implement the services. Experience in developing new program architecture frameworks, capability maturity models, and transition plans, and methodologies to allow client to perform self-assessments.

Minimum Training
Experience in real-time systems, Internet applications, command and control systems, data processing systems, database systems, and embedded systems. Must be familiar with system engineering tools, engineering languages, development languages, databases, and middleware products.

Demonstrated understanding and experience in client’s new framework and its design, protocols, client server applications, relational database design, data messaging, and content standards (X12, HL7, LOINC, SNOMED, ICD-10, etc.), decision support systems, data encryption, Internet protocols, and web-based interface and query design. Understanding and experience in design and development of enterprise architecture principles, practices and standards as they relate to the Federal enterprise architecture process preferred. Knowledge of business and technical requirements of large scale data processing systems changes.

Certifications
N/A

Education/Experience
- Bachelors or Masters (preferred) degree in Computer Science/Information and Telecommunications
- System Management or equivalent combination of education and experience
Technical Analyst

**Description**
A Technical Analyst works closely with the Client’s identified systems analysts in assessing current environments.

- Identifies information assessment processes.
- Supports assessment processes identified by the Client’s technical lead.
- Responsibilities also include leveraging capability statements in the planned framework against information gathered from the existing system to determine the current system/technical maturity levels.
- Performs in key phases of projects to establish technical baselines for use in creating the strategic plans.
- Designs, programs, tests, and implements applications in a timely and efficient manner in accordance with Client procedures and standards.
- Creates detailed project plans, work assignments, and target dates for assigned projects.
- Analyzes requested changes and performs maintenance to existing applications.
- Acts as a liaison to define business requirements and/or problems and initiates maintenance of existing programs or designs of a new application
- Works as part of a project team to determine project requirements, goals, implementation, and schedules.
- Provides detailed project planning on larger projects and may act as project manager on smaller projects/development efforts.
- Continues to develop technical expertise and keeps current with trends and innovations in the industry.

**Minimum Training**

**Certifications**
N/A

**Education/Experience**
AA, BS Computer and Information Sciences, or 1 to 2 years of experience relative to the specific position or 4 years experience relevant to the specific position.
JAD Facilitator

Description
Support the ongoing process of new requirements definition, systems analysis, life-cycle development, and analyzing and documenting business and technical requirements.

Specific areas of activities will vary. Tasks shall include:
- Defining and documenting business processes and user requirements
- Defining data requirements, both for source data and reporting requirements, to meet the needs of business processes and user requirements by means of current source data as well as new source data
- Developing interface requirement specifications for new data
- Analyzing and developing business process models
- Preparing and presenting formal briefings to management and vendors as needed
- Performing functional evaluation of vendor design proposals and providing well-documented recommendations
- Providing change management expertise
- Supporting efforts of team members and internal organizations to archive successful system development

Minimum Training
- Be proficient in the entire MS Office package, including PowerPoint, Access, and Project
- Have highly developed oral and written communication skills
- Have highly developed skills in business analysis, systems analysis, business process modeling, data modeling, and organizational skills
- Have flexibility, adaptability, and the ability to learn very quickly

Certifications
N/A

Education/Experience
- Knowledge of Full Life Cycle Development and how to build a system. This individual will not program.
- Have a thorough understanding of system development
- Be able to lead and/or document Joint Application Development (JAD) sessions with understanding of technical issues related to system development and implementation
- Have a minimum of eight years of experience in requirements analysis and system development
Modeler

Description
Responsible for supporting the analysis and mapping of the data contained within a variety of legacy sources systems to the target system/application. Also, responsible for reviewing the data currently available in the legacy systems and mapping this to data to the target system while resolving characteristic differences between to meet system standards and specifications. Requires developing a mapping between the source and target and defining necessary data transformations to support the movement of data to the target system.

Minimum Training
Candidates must have solid knowledge of application programming techniques, the ability to use SQL languages. Knowledge and familiarity with Oracle DBMS and its utility tools, and understanding and use of data modeling tools.

Individual must be motivated and must adapt well to a changing environment and has excellent verbal communication and writing skills. The ability to work independently or in a team environment.

Certifications
N/A

Education/Experience
Four-year degree in computer science or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position. At least five years of professional consulting experience including experience with data migrations, data mapping analysis, and the development of data transformation logic.
Scribe

**Description**
Provides support to Facilitator of Joint Application Development (JAD) sessions. Responsibilities include documenting results of session(s), managing issues which may need to be resolved outside of sessions, and presenting results of previous sessions to participants.

May need to work with supporting software tools such as Visio, automated CASE tools, and other software. May also be required to schedule sessions, issue notifications of upcoming sessions to participants, and maintain sign-in sheets.

**Minimum Training**
Must be proficient in the use of supporting software tools such as Visio, automated CASE tools, and other software.

**Certifications**
N/A

**Education/Experience**
BS/BA degree, or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position. Must possess appropriate skills with necessary software tools.
Baseline Service Level Agreement/Metrics Researcher

**Description**
Responsible for researching usual standards of performance for various activities to be used as benchmarks for employees, vendor, or other performance. Develops reasonable standards for performance for each contracted area which represent minimal or optimal performance levels under contracts. Those standards would be used to develop service level agreements for each vendor.

**Minimum Training**
At least three years of related experience.

**Certifications**
N/A

**Education/Experience**
BS/BA degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.
Privatization Planning Consultant

Description
Responsible for identifying administrative, professional, and operational services which could be cost effectively outsourced to the private sector. Develops appropriate strategies for contracting out the privatized services and transitioning from government operations. Plans and implements the process for procurement of those services, including development of Statement of Work and criteria to be used for evaluating responses from vendors or contractors.

Minimum Training
Must be knowledgeable in Federal Acquisition Regulations (FAR) and other requirements related to procurement of contracted services for federal agencies.

Certifications
N/A

Education/Experience
BS/BA degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position, three years of related experience
Program Integration Specialist

Description
This position is responsible for planning, and ensuring success in all program integration related tasks. The person in this position is accountable for ensuring integration goals and objectives are accomplished within specifications. Interacts with client management personnel.

Minimum Training
Must be adept in oral and written communications.

Certifications
N/A

Education/Experience
BA/BS Degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position

Three or more years of experience in a related field including supervisory or management experience
Program Manager

**Description**
This position is responsible for planning, and directing all project level activities. The person in this position is accountable for ensuring goals and objectives of program are accomplished within contract terms and conditions. Interacts with client management personnel.

**Minimum Training**
Must be adept in oral and written communications.

**Certifications**
N/A

**Education/Experience**
BA/BS Degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

Eight to 15 years of experience in a related field including supervisory or management experience
Program Oversight Specialist

Description
This position is responsible for oversight of all program integration related tasks. The person in this position is accountable for overseeing program integration and management goals and objectives are accomplished successfully. Interacts with client and management personnel.

Minimum Training
Must be adept in oral and written communications.

Certifications
N/A

Education/Experience
BA/BS Degree or 2 years of college + 2 years experience relative to the specific position, or 4 years experience relevant to the specific position.

Three or more years of experience in a related field including supervisory or management experience.